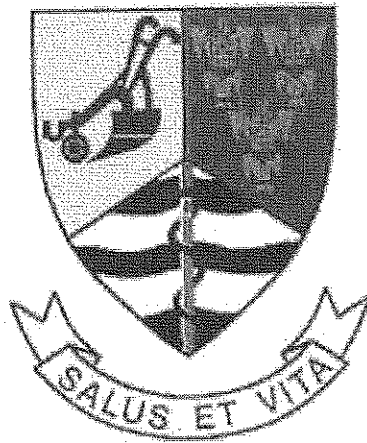


BELA-BELA LOCAL MUNICIPALITY



MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT 2021/2022

Compiled in terms of Section 72 of the Local Government:
Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA)
and Schedule C (In-Year Reports of Municipalities) of the Municipal
Budget and Reporting Regulations

ACRONYMS AND TERMS

The report contains information which is at times presented in abbreviations and terms, therefore for the purpose of this report the terms and acronyms below bear the following meaning:

AC	Audit Committee
Actual Performance	The actual performance from 1 July - 31 December 2021
AFS	Annual Financial Statements
AG	Auditor General
Annual Target	Planned level of performance for 2021/22 Financial Year
Baseline	Status quo at the beginning of 2020/2021 financial year
BBLM	Bela-Bela Local Municipality
BTO	Budget & Treasury Office
Budget allocated	Budget approved in the annual budget for 2021/2022 Financial Year
Budget spent	Budget spent in the first half of 2021/2022 financial year
CBD	Central Business District
CoGHSTA	Department of Cooperative Governance, Human Settlements and Traditional Affairs
Corrective Measures	Steps to be taken to improve performance
CS	Corporate Services
CSS	Community & Social Services
DMRE	Department of Mineral Resources and Energy
DoE	Department of Energy
DWS	Department of Water and Sanitation
EEDSM	Energy Efficiency Demand Side Management
EIA	Environmental Impact Assessment
FY	Financial Year
GIS	Geographical Information System
HIV/AIDS	Human Immunodeficiency Virus/ Acquired Immunodeficiency Syndrome
HR	Human Resources
HRD	Human Resource Development
HRM	Human Resource Management
ICT	Information Communication Technology
IDP	Integrated Development Plan
IGR	Intergovernmental Relations
INEP	Integrated National Electrification Program
IT	Information Technology
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local Economic Development
LGSETA	Local Government Sector Education and Training Authority
LLF	Local Labour Forum
LUMS	Land Use Management Scheme
MFMA	Municipal Finance Management Act
Mid-Term Quarter	Planned level of performance from 1 July - 31 December 2021
MIG	Municipal Infrastructure Grant

MM	Municipal Manager
MPAC	Municipal Public Account Committee
MSA	Municipal Systems Act
MWIG	Municipal Water Infrastructure Grant
OHS	Occupational Health and Safety
PED	Planning & Economic Development
PMS	Performance Management System
PPII	Project Performance Implementation Indicator
RMC	Risk Management Committee
SDBIP	Service Delivery and Budget Implementation Plan
SDF	Spatial Development Framework
Sec 56 Managers	Senior Managers
SPLUMA	Spatial Planning and Land Use Management Act No16 of 2013
Target	The specific, planned level of a result to be achieved within a specific timeframe with a given level of resources
TB	Tuberculosis
TSS	Technical Services
WSIG	Water Services Infrastructure Grant
WSP	Workplace Skills Plan
YTD	Year to date

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PART 1: IN-YEAR REPORT

1. Mayor's report

Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA), stipulate that the accounting officer of a municipality must by 25 January of each year—

(a) Assess the performance of the municipality during the first half of the financial year, taking into account—

(i) the monthly statements referred to in section 71 for the first half of the financial year;

(ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;

(iii) the past year's annual report, and progress on resolving problems identified in the annual report; and

(iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities;

and (b) submit a report on such assessment to—

(i) the mayor of the municipality;

(ii) the National Treasury; and

(iii) the relevant provincial treasury.

In addition to section 72 stipulated above and as required by Section 34 of the Local Government Municipal Systems Act (MSA), the Municipality has reviewed and approved the 2021/2022 Integrated Development Plan (IDP), approved the 2021/2022 Annual Budget in terms of Section 24 of the Local Government: Municipal Finance Management Act and the Mayor approved the Service Delivery and Budget Implementation Plan (SDBIP) in terms of Section 53 of the Local Government: Municipal Finance Management Act (MFMA No 56 of 2003). The purpose of the aforementioned documents is to provide strategic guidance on the objectives to be implemented by the municipality during the financial year. The documents also present the budget available for the implementation of the said objectives and set out the targets on when the implementation will take place. As part of regular reporting, the Administration is expected to compile reports on the performance of the Municipality.

Furthermore, Section 52 (d) of the MFMA requires the Mayor of the Municipality to submit a report to the Municipal Council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of the quarter. Section 72 of the MFMA further requires the Municipal Manager to assess the performance of the Municipality during the first half of the financial year, by the 25th of January each year. This report, therefore, serves two primary purposes, namely;

1. To reflect on the performance of the municipality for the first half of the financial year. This exercise will enable the municipality to revise the current plans and budget going forward into the next six months, and also inform reprioritisation and funding thereof in the new financial year; and
2. Ensure compliance with the letter and spirit of the MFMA by comparing the actual performance of the municipality with the performance indicators and targets as set out in its 2021/2022 Integrated Development Plan (IDP), Annual Budget and Service Delivery and Budget Implementation Plan (SDBIP) from the 1st of July 2021 to 31 December 2021 which makes the first half of the 2021/2022 Financial Year.

Section 54 of the MFMA further states the Budgetary control and early identification of financial problems- (1) on the receipt of statement or report submitted by accounting officer of the municipality in terms of section 71 or, the mayor must;

(f) in the case of section 72 report, submit the report to the council by 31 January of each year.

The performance reflected in the report is in terms of the five (6) National Government's Strategic Key Performance Areas for local government, which are as follows:

- Basic Service Delivery;
- Local Economic Development;
- Municipal Institutional Transformation and Development;
- Municipal Financial Viability and Management,
- Good Governance and Public Participation, and
- Spatial Rationale

Even further, these Strategic Key Performance Areas are a component of the bigger national picture of eliminating poverty and reducing inequality as envisioned in the National Development Plan. The Service Delivery and Budget Implementation Plan contained in this report outlines the municipality's contribution to these national imperatives of broadening access to basic services, providing social security in the form of indigent support and increasing investments in infrastructures such as roads and storm water, to name a few.

2. Resolutions

The recommendations dealing with section 72 report of local government as prescribed by Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA) and Schedule C (In-Year Reports of Municipalities) of the Municipal Budget and Reporting Regulations is hereby presented to the council. It is recommended:

- a) The Council note the mid-year budget and performance assessment and other supporting documents included in the report in terms of section 72 of the Act.
- b) The Council note the state of affairs for the municipality referred to in section 52(d) of the Act;
- c) The adjustment budget be compiled in terms of section 28 of the MFMA,
- d) That the Acting Municipal Manager submits the Mid-year budget and performance assessment report to the National Treasury and Provincial Treasury.

3. Executive summary

A Service Delivery and Budget Implementation Plan (SDBIP), and Departmental Service Delivery and Budget Implementation Plans for each of the departments of the municipality, in line with appropriate guidelines and legislation, are developed annually and continually reviewed. Section 56 Employees are required to sign a Performance Agreement, as prescribed in the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to the Municipal Manager, in line with published regulations and/or amendments

Two review sessions are held annually as follows:

- a) A midyear review is conducted in January to assess the relevance of the objectives as well as the Employee's performance against the objectives. The mid-year performance score is used to determine the link to non-financial rewards.
- b) A compulsory formal final review is conducted at the end of the financial year i.e. in June (assessment to be conducted in July). The final performance score is used to determine the link to financial and non-financial rewards. A learning plan for the Employee must be developed at the end of the final review.

Due to the current state of affairs, great emphasis is on the current economic state and inflation targets of South Africa which are enormously affected by the impact of the Covid-19 pandemic. The economic effects of the pandemic are extensive and its direct impact is seen in the outcome of the Municipality's first six months (half year) performance,

The Audit for the 2020/2021 financial year is delayed according to the prescribed timeframe which resulted in the Municipality's audit process not being concluded however the audit is still in progress. The Office of the Auditor-General is responsible for all the statutory audit functions of the Municipality.

As required by MFMA under section 131 (1), Bela-Bela local Municipality has developed an audit action plan which assisted in addressing issues raised during the 2019/2020 financial year,

In response to the issues raised on the Audit Report and Annual Report, the Municipality has captured all the issues with the progress report in the Audit Action Plan to the Auditor General. The Management Action Plan has been developed and will be monitored through the Office of the Acting Municipal Manager and Internal Auditor.

Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Mid-year budget performance analysis is depicted below, which outline the overview of operating revenue and expenditure performance for the period July 2021 to December 2021.

**LIM366 Bela Bela - Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06
December 2021/2022**

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Total Revenue (excluding capital transfers and contributions)		419 369	486 510	486 510	60 481	219 367	243 255	(23 888)	-10%	486 510
Total Expenditure		464 739	459 071	459 071	42 603	180 431	229 535	(49 105)	-21%	459 071
Surplus/(Deficit)		(45 370)	27 440	27 440	17 878	38 936	13 720	25 216	0	27 440

The projected revenue of the Bela-Bela Local Municipality in the first six months of the 2021/2022 financial year is 50% of the approved 2021/2022 annual budget. Year to date actuals as depicted in the above table reflect a 40% revenue which results in a variance of -10% as compared against the year to date budget. Financial estimates on revenue projections have been consistent with the past performance as a baseline and new strategies developed to enhance the revenue of the municipality for future assumptions.

A decrease in expenditure variance spectacle low spending. The Municipality's year to date actual spending of 29% measured against the year to date budget result in the -21% variance. Ongoing difficulties in the national and local economy equally have an enormous impact on the municipality's cash flow. Covid-19 lockdown regulations had and continuously has an effect on the implementation of programmes.

Based on the performance of the first six month of the financial year, Municipality is envisaging adjustment on the revenue and expenditure estimates accordingly due to the substantial under-collection of revenue and underspending on expenditure during the first six months of the current financial year and further implement the set revenue strategies which will accelerate the municipal income.

A fully functional Performance Management System (PMS) consisting of the following elements (or sub systems) exists:

- a) IDP goals and objectives represent the long-term (5 year) performance indicators and targets for the municipality over the term of the elected.
- b) The IDP indicators and targets are annually aligned to the municipal budget on an activity level (programs and projects) as part of the IDP review process.
- c) Funded IDP goals, objectives, strategies, programs and projects are annually cascaded down into the municipal Service Delivery and Budget Implementation Plan (SDBIP), where it is translated into annual municipal key performance indicators and targets.
- d) IDP activities are also cascaded down to Departmental SDBIPs (one for each of the different Departments of the Municipality); a process whereby the responsibility for the implementation of the IDP is aligned with the –
- e) Annual individual Performance Plans (which is part of the Performance Agreements of the Municipal Manager and managers reporting directly to the Municipal Manager), because the departmental SDBIPs are used as a reference source for the formulation of the key performance indicators and targets against which the different section 56 managers will be evaluated and their performance assessed.

The overall assessment of actual performance against targets set for the Key Performance Indicators as documented in the approved 2021/2022 SDBIP are assessed and the feedback is reflected in the report in a form of a colour legend. Hence the table below exemplified the assessment methodology utilised.

Colour Legend	Category	Explanation
	KPI Not Applicable	KPIs with no Targets or Actual results for the selected period
	KPI Not Met	Actual vs Target Less than 75%
	KPI Almost Met	Actual vs Target between 75% and 100%
	KPI Met	Actual vs Target 100% Achieved
	KPI Met Well	Actual vs Target More Than 100% and Less Than 150% Achieved
	KPI Extremely Met Well	Actual vs Target More Than 150%

4. In-year budget statements

Bela-Bela Local Municipality presents the in-year budget statement tables for the 2021/2022 financial year below as prescribed by schedule C of the Municipal Budget and Reporting Regulations. The tables depict the mid-year performance assessment as of 31 December 2021.

Table 1: C1 - Monthly Budget Statement Summary –M06 December 2021/2022

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecas
R thousands									
Financial Performance									
Property rates	79 461	92 979	92 979	6 871	40 192	46 490	(6 298)	-14%	92 979
Service charges	178 992	245 937	245 937	16 260	94 760	122 968	(28 208)	-23%	245 937
Investment revenue	95	1 247	1 247	7	16	624	(608)	-97%	1 247
Transfers and subsidies	119 288	108 804	108 804	32 231	71 406	54 402	17 004	31%	108 804
Other own revenue	41 534	37 543	37 543	5 112	12 992	18 772	(5 779)	-31%	37 543
Total Revenue (excluding capital transfers and contributions)	419 369	486 510	486 510	60 481	219 367	243 255	(23 888)	-10%	486 510
Employee costs	151 948	159 212	159 212	22 786	71 118	79 606	(8 488)	-11%	159 212
Remuneration of Councilors	7 509	7 737	7 737	3 293	3 293	3 869	(576)	-15%	7 737
Depreciation & asset impairment	37 699	32 000	32 000	389	389	16 000	(15 611)	-98%	32 000
Finance charges	4 747	13 000	8 400	16	19	6 500	(6 481)	-100%	13 000
Inventory consumed and bulk purchases	122 486	147 281	147 281	18 670	79 800	73 641	6 159	8%	147 281
Transfers and subsidies	–	–	–	–	–	–	–	–	–
Other expenditure	140 352	99 840	104 440	(2 551)	25 813	49 920	(24 108)	-48%	99 840
Total Expenditure	464 739	459 071	459 071	42 603	180 431	229 535	(49 105)	-21%	459 071
Surplus/(Deficit)	(45 370)	27 440	27 440	17 878	38 936	13 720	25 216	184%	27 440

Below follows a synopsis of the monthly budget performance, furthermore significant revenue and expenditure variances.

The Municipality performance outcome for the first half of the 2021/2022 financial period reported a surplus of R38 936 million as depicted in the table above. The surplus excludes actuals on non-cash items - depreciation and impairment on immovable assets. Despite the depreciation not being reported in the first six months, the municipality has appointed a consultant primarily to ensure compliance with GRAP 17 and integration of the financial system with assets model which will allow daily recognition/determination of depreciation. Finance charges with very low spending are due to the interest write off based on the payment arrangement with Eskom and Magalies water board.

Municipality anticipates achieving at least R27.4 million surpluses by the end of 2021/2022 financial year based on the approved budget. The overall operating revenue approved budget is projected at R486.5 million exclusive of transfer and subsidies, and overall expected expenditure spending amount to R 459.1 million.

NOTABLE MATERIAL VARIANCES OF 10% OR MORE ARE DISCUSSED BELOW

Property rates

Property rates depict year to date budget variance of negative -14%. This then results in 1% less compared to the 2020/2021 mid-year outcome of -15% based on a six-month budget. The overall actual revenue collected against full-year budget is depicted at 45%. This variance will be considered as part of the budget adjustment review. The adjustment process will ensure over or under budgeting is avoided by the end of the financial year period.

THE REPORTED VARIANCE ON PROPERTY RATES WAS A RESULT OF THE FOLLOWING:

This is due to a decrease in initial market values and change in categories of properties arising from the outcome of valuation queries logged by property owners, however, the Municipality had continuously been reconciling and verifying our billing data to ensure that every owner is charged rates correctly as per the valuation roll, deeds and property rates policy. The municipality is in the process of developing a new General Valuation Roll for 2022 to 2027 and this will address the credibility of the municipal data. The projection will also be reviewed during the adjustment process.

Services charges

Service charges depict a variance of 23% less based on the estimated six-month budget period. The negative variance result is affected by electricity and sanitation. Electricity projects -26% and Sanitation -31% less when comparing six-month actual against estimated six-month budget. However, on average total actual collected for the first half of the year against the full year forecast is projected at an average of 50%.

Investment revenue

The investment revenue is less by 97% in the first six months of the budget year. This variance will be considered as part of the budget adjustment process. This material variance is unavoidable because of insufficient cash flow emanating from the difficulties of the national and local economy as discussed above. The adjustment process will ensure over or under budgeting is avoided by the end of the financial year period.

Traffic Fines revenue

The material variance of 86% is noted. This is due to an ongoing process to integrate the traffic fines system into the main financial system. All camera and handwritten traffic fines are manually captured by the licencing department before the summary reports can be sent to the Budget & Treasury Department for reconciliation and revenue recognition. Traffic fines annual projection will be reviewed during the budget adjustment process.

Other own revenue

Own revenue depicts a negative -31% material variance which is made up of, rental of facilities, advertisement, building plans and cemetery bookings among others. The variances for other line items are dependent on consumption level with some being linked to slow economy and Covid-19 regulations, lockdown levels in the country. These items are marked for review during the budget adjustment process.

Employee cost

Employee related costs of the Municipality's 2021/2022 approved annual budget is depicted at R159 million. The first half of the financial year reported total spending of R71.1 million. Total spent on employee cost is 45% against 2021/2022 approved annual budget of employee cost. The municipality has paid out the 3.5% increase to all employees as per the agreement outlined in circular 7/2021 of the Salary and Wage Collective Agreement and Retirement Fund Collective Agreement effective from 1 July 2021.

Remuneration of councillor

Remuneration of Councillors is guided by Remuneration of Public Office Bearers Act, 1998 (Act No.20 of 1998): Determination of Upper Limits of Salaries, Allowance and Benefits of Different Members of Municipal Councils. The municipality has made a full provision in the approved annual budget for the remuneration and the implementation of the upper limit which is still expected to be issued by end of April 2022. However, the full-year budget is expected to be sufficient to meet the needs of the councillor and it is fully budgeted in accordance with the upper limit as stipulated in the Remuneration of Public Office Bearers Act, 1998 (Act No.20 of 1998). Remuneration of a Councillor is seating at 43% spending when comparing actual against approved annual budget and a -15% variance when compared to the year to date budget.

Depreciation and impairment

Depreciation and impairment are classified as non-cash items. Although they are non-cash items, it is vital for the Municipality to budget accurately on the non-cash item as it will relate to future funding for capital replacements and renewal of assets infrastructure. It is prudent that after annual assets verification and lifespan assessment a detailed assessment be presented by the Accounting Officer to Council. This will then assist in ensuring that the asset's infrastructure is properly accounted for especially depreciated in accordance with GRAP standard and all mSCOA requirements.

Impairments

In terms of GRAP 104, the Municipality assesses at the end of each reporting period whether there is any objective evidence that the receivable account or group of receivable accounts are impaired and if any evidence exists, the municipality determines the amount of the impairment loss. The receivables account is measured at amortised cost and the loss is then recognised in deficit. An assessment had been done in the first half of the financial year, and the following events provide objective evidence that the receivable accounts or group of receivable accounts are should be impaired;

- a) Age of the debt,
- b) Last payment date by customer too old,
- c) Unaffordability of the customer (indigent)
- d) Accounts indicated as inactive account with outstanding balance.
- e) Non-response to credit control measures by customer

Inventory consumed and bulk purchases

Material and bulk purchases continuous high-cost increases are placing the municipality under cost constraints. The increased cost of bulk water and electricity (due to tariff increases from Magalies Water and Eskom) is pushing upward pressure on bulk distribution service costs to the municipality.

Inventory consumed and bulk purchases projects 54% spending in the first half of the year against the approved annual budget. Monitoring will continue to take place during the remainder of the financial year to ensure there is no overspending which can result in unauthorised expenditure.

Table 2: C2-Monthly Budget Statement - Financial Performance (Standard classification) M06 December 2021/2022

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		211 882	219 427	219 427	39 969	115 805	109 714	6 092	6%	219 427
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		211 882	219 427	219 427	39 969	115 805	109 714	6 092	6%	219 427
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		21 134	6 557	6 557	3 583	4 359	3 278	1 081	33%	6 557
Community and social services		469	636	636	47	295	318	(23)	-7%	636
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		20 665	5 921	5 921	3 536	4 064	2 961	1 104	37%	5 921
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		26 417	28 234	28 234	2 712	10 520	14 117	(3 597)	-25%	28 234
Planning and development		1 961	2 400	2 400	158	1 465	1 200	266	22%	2 400
Road transport		24 156	25 834	25 834	2 554	9 055	12 917	(3 863)	-30%	25 834
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		233 535	293 213	293 213	18 390	105 678	146 606	(40 928)	-28%	293 213
Energy sources		127 384	169 160	169 160	10 275	60 733	84 580	(23 848)	-28%	169 160
Water management		75 529	81 427	81 427	5 467	29 049	40 713	(11 664)	-29%	81 427
Waste water management		20 847	32 423	32 423	1 809	10 852	16 212	(5 359)	-33%	32 423
Waste management		9 776	10 202	10 202	838	5 044	5 101	(57)	-1%	10 202
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	492 668	547 430	547 430	64 654	236 362	273 715	(37 353)	-14%	547 430
Expenditure - Functional										
<i>Governance and administration</i>		183 109	159 214	159 214	6 299	51 119	79 607	(28 488)	-36%	159 214
Executive and council		11 118	26 216	26 216	3 305	7 711	13 108	(5 397)	-41%	26 216
Finance and administration		168 943	129 599	129 599	2 576	42 040	64 800	(22 759)	-35%	129 599
Internal audit		3 048	3 399	3 399	419	1 368	1 700	(331)	-20%	3 399
<i>Community and public safety</i>		50 208	37 523	37 523	6 014	14 931	18 762	(3 830)	-20%	37 523
Community and social services		21 720	18 673	18 673	2 839	7 802	9 337	(1 535)	-16%	18 673
Sport and recreation		-	205	205	-	-	103	(103)	-100%	205
Public safety		28 488	18 645	18 645	3 174	7 129	9 323	(2 193)	-24%	18 645
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		26 082	52 664	52 664	3 591	11 005	26 332	(15 327)	-58%	52 664
Planning and development		12 772	21 508	21 508	2 228	6 990	10 754	(3 764)	-35%	21 508
Road transport		13 310	31 156	31 156	1 362	4 015	15 578	(11 563)	-74%	31 156
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		205 340	209 669	209 669	26 700	103 375	104 834	(1 459)	-1%	209 669
Energy sources		127 323	147 508	147 508	20 773	73 590	73 754	(165)	0%	147 508
Water management		38 147	20 925	20 925	874	14 146	10 462	3 683	35%	20 925
Waste water management		16 912	24 451	24 451	3 247	9 054	12 226	(3 172)	-26%	24 451
Waste management		22 958	16 784	16 784	1 805	6 586	8 392	(1 806)	-22%	16 784
<i>Other</i>		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	464 739	459 071	459 071	42 603	180 431	229 535	(48 105)	-21%	459 071
Surplus/ (Deficit) for the year		27 928	88 360	88 360	22 051	55 932	44 180	11 752	27%	88 360

The tables above depict year to date variances which are based on the full-year budget versus full-year actuals.

A positive 33% variance depicted above on Community and public safety, and Economic and environmental services particularly planning and development with 22% positive variance reflects the outcome of the implementation of enhancement strategies put in place by the municipality.

The year to date expenditure variance projects that, Governance and administration and Economic and environmental services actual spending for the six-month budget are having a variance of 35% and 58% respectively. The reported variance on the first half of the financial year depicts that, the focus was diverted primarily to projects and programmes directly affecting service delivery amidst the financial constraints experienced by the municipality. Despite the cash flow issues experienced, management ensured service delivery areas are not affected hence pending on trading services variance is within acceptable variance.

Table 3: C3-Monthly Budget Statement - Financial Performance (Revenue and Expenditure by Vote classification) – M06 December 2021/2022

Vote Description	Ref	2020/21 Audited Outcome	Budget Year		Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
			Original Budget	Adjusted Budget						
R thousands										
Revenue by Vote										
	1	210 237	217 839	217 839	39 847	115 044	108 919	6 124	5.6%	217 839
Vote 1 - Chief Financial Officer		1 644	1 588	1 588	123	762	794	(32)	-4.1%	1 588
Vote 2 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 3 - Mayor		-	-	-	-	-	-	-	-	-
Vote 4 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 5 - Internal Audit		673	1 040	1 040	158	482	520	(38)	-7.3%	1 040
Vote 6 - Planning and Economic Development		30 910	16 759	16 759	4 421	9 403	8 380	1 024	12.2%	16 759
Vote 7 - Social and Community Services		-	-	-	-	-	-	-	-	-
Vote 8 - Speaker		247 915	308 845	308 845	20 106	109 688	154 422	(44 734)	-29.0%	308 845
Vote 9 - Technical Services		1 288	1 360	1 360	-	983	680	303	44.6%	1 360
Vote 10 - Technical Services		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	492 668	547 430	547 430	64 654	236 362	273 715	(37 353)	-13.6%	547 430
Expenditure by Vote										
	1	107 889	75 278	75 278	(5 160)	18 259	37 639	(19 380)	-51.5%	75 278
Vote 1 - Chief Financial Officer		56 870	50 662	50 662	6 572	20 702	25 331	(4 629)	-18.3%	50 662
Vote 2 - Corporate Services		49	2 315	2 371	419	432	1 158	(726)	-62.7%	2 315
Vote 3 - Mayor		6 788	20 065	20 065	3 404	7 580	10 032	(2 452)	-24.4%	20 065
Vote 4 - Municipal Manager		3 048	3 399	3 399	419	1 368	1 700	(331)	-19.5%	3 399
Vote 5 - Internal Audit		10 913	17 481	17 481	1 849	5 627	8 740	(3 113)	-35.6%	17 481
Vote 6 - Planning and Economic Development		73 165	54 308	54 308	7 819	21 517	27 154	(5 637)	-20.8%	54 308
Vote 7 - Social and Community Services		8 465	7 496	7 440	645	2 779	3 748	(970)	-25.9%	7 496
Vote 8 - Speaker		195 693	224 041	224 041	26 257	100 804	112 020	(11 216)	-10.0%	224 041
Vote 9 - Technical Services		1 860	4 027	4 027	379	1 363	2 013	(651)	-32.3%	4 027
Vote 10 - Technical Services		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-

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Total Expenditure by Vote	2	464 739	459 071	459 071	42 603	180 431	229 535	(49 105)	-21.4%	459 071
Surplus/(Deficit) for the year	2	27 928	88 360	88 360	22 051	55 932	44 180	11 752	26.6%	88 360

Expenditure by vote for certain vote structure depict lesser spending when compared with annual projection, however, certain votes expenditure will be reviewed during the adjustment budget. The major impact of such variances is caused by deferring programs due to cash flow constraints. Municipality continuously take initiative to do 100% verification of all segments in trying to ensure proper alignments and realistic budgeting is achieved.

Table 4: C4-Monthly Budget Statement - Financial Performance (Revenue and Expenditure) - M06 December 2021/2022

Vote Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		79 461	92 979	92 979	6 871	40 192	46 490	(6 298)	-14%	92 979
Service charges - electricity revenue		114 709	164 229	164 229	10 228	60 452	82 115	(21 662)	-26%	164 229
Service charges - water revenue		35 636	43 783	43 783	3 590	19 539	21 891	(2 353)	-11%	43 783
Service charges - sanitation revenue		19 439	29 179	29 179	1 669	10 046	14 590	(4 544)	-31%	29 179
Service charges - refuse revenue		9 207	8 746	8 746	783	4 724	4 373	351	8%	8 746
Rental of facilities and equipment		1 366	1 588	1 588	131	765	794	(28)	-3%	1 588
Interest earned - external investments		95	1 247	1 247	7	16	624	(608)	-97%	1 247
Interest earned - outstanding debtors		12 963	14 265	14 265	1 247	6 702	7 133	(430)	-6%	14 265
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		16 067	8 520	8 520	40	609	4 260	(3 651)	-86%	8 520
Licensee and permits		0	5 800	5 800	1 017	1 017	2 900	(1 883)	-65%	5 800
Agency services		4 593	-	-	2 479	2 479	-	-	-	-
Transfers and subsidies		119 288	108 804	108 804	32 231	71 406	54 402	17 004	31%	108 804
Other revenue		6 545	7 370	7 370	199	1 419	3 685	(2 266)	-61%	7 370
Gains		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		419 369	486 510	486 510	60 481	219 367	243 255	(23 888)	-10%	486 510
Expenditure By Type										
Employee related costs		151 948	159 212	159 212	22 786	71 118	79 606	(8 488)	-11%	159 212
Remuneration of councillors		7 509	7 737	7 737	3 293	3 293	3 889	(576)	-15%	7 737
Debt impairment		66 820	12 000	12 000	(10 712)	-	6 000	(6 000)	-100%	12 000
Depreciation & asset impairment		37 699	32 000	32 000	389	389	16 000	(15 611)	-96%	32 000
Finance charges		4 747	13 000	8 400	16	19	6 500	(6 481)	-100%	13 000
Bulk purchases - electricity		116 651	120 000	120 000	17 440	65 502	60 000	5 502	9%	120 000
Inventory consumed		5 834	27 281	27 281	1 231	14 298	13 641	657	5%	27 281
Contracted services		39 081	58 887	60 640	5 957	18 922	29 444	(10 522)	-36%	58 887
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Other expenditure		34 162	28 953	31 801	2 205	6 891	14 477	(7 586)	-52%	28 953
Losses		290	-	-	-	-	-	-	-	-
Total Expenditure		464 739	459 071	459 071	42 603	180 431	229 535	(49 105)	-21%	459 071
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		(45 370)	27 440	27 440	17 878	38 936	13 720	25 216	0	27 440
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		73 298	60 920	60 920	4 173	16 996	30 460	(13 464)	(0)	60 920
Transfers and subsidies - capital (In-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		27 928	88 360	88 360	22 051	55 932	44 180			88 360
Taxation		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		27 928	88 360	88 360	22 051	55 932	44 180			88 360
Attributable to minorities		-	-	-	-	-	-	-	-	-

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Surplus/(Deficit) attributable to the municipality	27 928	88 360	88 360	22 051	55 932	44 180			88 360
Share of surplus/ (deficit) of associate									
Surplus/ (Deficit) for the year	27 928	88 360	88 360	22 051	55 932	44 180			88 360

Revenue and expenditure reflects -10% and -21% variance respectively. Material variances on different revenue and expenditure categories have been properly explained under the monthly budget summary statement above.

Table 5: C5- Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December 2021/2022

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Chief Financial Officer		-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 3 - Mayor		-	-	-	-	-	-	-	-	-
Vote 4 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 5 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 6 - Planning and Economic Development		-	-	-	-	-	-	-	-	-
Vote 7 - Social and Community Services		-	-	-	-	-	-	-	-	-
Vote 8 - Speaker		-	-	-	-	-	-	-	-	-
Vote 9 - Technical Services		-	-	-	-	-	-	-	-	-
Vote 10 - Technical Services		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - Chief Financial Officer		27 800	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		20	-	-	-	-	-	-	-	-
Vote 3 - Mayor		-	-	-	-	-	-	-	-	-
Vote 4 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 5 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 6 - Planning and Economic Development		-	-	-	-	-	-	-	-	-
Vote 7 - Social and Community Services		11 217	3 759	3 759	-	1 424	1 880	(455)	-24%	3 759
Vote 8 - Speaker		-	-	-	-	-	-	-	-	-
Vote 9 - Technical Services		61 430	57 161	57 161	2 403	17 375	28 581	(11 206)	-39%	57 161
Vote 10 - Technical Services		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	100 466	60 920	60 920	2 403	18 809	30 460	(11 651)	-38%	60 920
Total Capital Expenditure		100 466	60 920	60 920	2 403	18 809	30 460	(11 651)	-38%	60 920
Capital Expenditure - Functional Classification										
Governance and administration		27 820	-	-	-	-	-	-	-	-
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		27 820	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		6 919	2 396	2 396	-	1 424	1 198	226	19%	2 396
Community and social services		6 919	2 396	2 396	-	1 424	1 198	226	19%	2 396
Sport and recreation		-	-	-	-	-	-	-	-	-

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Public safety										
Housing										
Health										
Economic and environmental services		11 544	22 075	22 075	1 191	6 088	11 038	(4 949)	-45%	22 075
Planning and development										
Road transport		11 544	22 075	22 075	1 191	6 088	11 038	(4 949)	-45%	22 075
Environmental protection										
Trading services		54 184	38 449	36 449	1 212	11 286	18 225	(6 936)	-38%	36 449
Energy sources		11 227	3 000	3 000			1 500	(1 500)	-100%	3 000
Water management		26 790	10 991	10 991	485	5 294	5 495	(201)	-4%	10 991
Waste water management		11 869	21 095	21 095	727	5 992	10 548	(4 555)	-43%	21 095
Waste management		4 298	1 363	1 363			682	(682)	-100%	1 363
Other										
Total Capital Expenditure - Functional Classification	3	100 466	60 920	60 920	2 403	18 809	30 460	(11 651)	-38%	60 920
Funded by:										
National Government		67 077	60 920	60 920	2 403	18 798	30 460	(11 661)	-38%	60 920

The Bela-Bela Local Municipality has not budgeted for internally funded projects in 2021/2022 approved annual budget. A total capital budget of R60 920 million is solely grant funded. Capital budget of R60 million projection is anticipated to be 50% utilised in the first six months of the financial year but with reference to the current expenditure, the municipality is at risk of roll over on capital projects. Full details on capital projects are explained under the additional supporting document below.

Table 6: C6-Monthly Budget Statement – Financial Position –M06 December 2021/2022

Description	Ref	2020/21	Budget Year 2021/22			Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	
R thousands	1					
ASSETS						
Current assets						
Cash		12 176	50 571	50 571	31 019	50 571
Call investment deposits		341	3 086	3 086	703	3 086
Consumer debtors		38 180	173 726	173 726	62 132	173 726
Other debtors		60 907	41 290	41 290	79 816	41 290
Current portion of long-term receivables		-	-	-	-	-
Inventory		235	0	0	235	0
Total current assets		111 839	268 673	268 673	173 905	268 673
Non-current assets						
Long-term receivables		73	-	-	73	-
Investments		-	-	-	-	-
Investment property		279 139	287 684	287 684	279 139	287 684
Investments in Associate		-	-	-	-	-
Property, plant and equipment		837 932	833 557	833 557	856 352	833 557
Biological		-	-	-	-	-
Intangible		1 722	823	823	1 722	823
Other non-current assets		539	539	539	539	539
Total non-current assets		1 119 405	1 122 603	1 122 603	1 137 825	1 122 603

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TOTAL ASSETS		1 231 243	1 391 276	1 391 276	1 311 730	1 391 276
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Borrowing		-	-	-	-	-
Consumer deposits		6 813	5 836	5 836	6 905	5 836
Trade and other payables		219 229	139 809	139 809	242 934	139 809
Provisions		40 088	7 250	7 250	40 088	7 250
Total current liabilities		266 129	152 896	152 896	289 926	152 896
Non-current liabilities						
Borrowing		-	-	-	-	-
Provisions		89 957	55 000	55 000	89 957	55 000
Total non-current liabilities		89 957	55 000	55 000	89 957	55 000
TOTAL LIABILITIES		356 086	207 896	207 896	379 883	207 896
NET ASSETS	2	875 157	1 183 381	1 183 381	931 847	1 183 381
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		922 251	1 183 381	1 183 381	931 847	1 183 381
Reserves		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	922 251	1 183 381	1 183 381	931 847	1 183 381

Table 7: C7-Monthly Budget Statement – Cash Flow - M06 December 2021/2022

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		57 316	80 869	80 869	4 514	32 281	40 435	(8 153)	-20%	60 869
Service charges		110 665	219 335	219 335	16 842	73 821	109 667	(35 847)	-33%	219 335
Other revenue		35 554	19 786	19 786	1 881	15 905	9 893	6 012	61%	19 786
Transfers and Subsidies - Operational		127 724	108 804	108 804	41 907	90 813	54 402	36 411	67%	108 804
Transfers and Subsidies - Capital		59 623	60 920	60 920	-	23 566	30 460	(6 874)	-23%	60 920
Interest		-	1 247	1 247	-	-	623	(623)	-100%	1 247
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(44 985)	(402 071)	(402 071)	(31 144)	(144 513)	(201 035)	(56 522)	28%	(402 071)
Finance charges		-	(13 000)	(13 000)	-	-	(6 500)	(6 500)	100%	(13 000)
Transfers and Grants		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		345 896	75 891	75 891	34 000	91 893	37 945	(53 947)	-142%	75 891
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		(70 870)	(60 920)	(60 920)	(7 812)	(26 655)	(30 460)	(3 805)	12%	(60 920)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(70 870)	(60 920)	(60 920)	(7 812)	(26 655)	(30 460)	(3 805)	12%	(60 920)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		372	-	-	(1)	92	-	92	#DIV/0!	-

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Payments									
Repayment of borrowing		-	-	-	(1)	92	-	(92)	#DIV/0!
NET CASH FROM/(USED) FINANCING ACTIVITIES		372	-	-	(1)	92	-	(92)	#DIV/0!
NET INCREASE/ (DECREASE) IN CASH HELD		275 397	14 971	14 971	26 187	65 329	7 485		14 971
Cash/cash equivalents at beginning:		10 202	38 686	38 686		12 517	38 686		12 517
Cash/cash equivalents at month/year end:		285 599	53 657	53 657		77 846	46 172		27 487

Bela-Bela Local Municipality cash and cash equivalent at year-end depict a positive balance of R14.9 million. The Municipality intends to maintain the positive balance through continuance implementation of the cash flow plan. This tool is considered vital by the municipality since it will eliminate the possibility of having to incur unauthorised expenditure.

PART 2: SUPPORTING DOCUMENTATION

5. Debtors' analysis

Section 78(1) (d) of the MFMA determines that each senior manager of a municipality and each official of a municipality exercising financial management responsibilities (cost centre managers) must take all reasonable steps within their respective areas of responsibility to ensure that all revenue due to the municipality is collected. It is therefore not only the responsibility of the Department: Budget and Treasury to ensure that all revenue gets billed and collected.

Tables 8 and 9 below depicts the debtors' age analysis by revenue resource and customer group billed and collected in co-operation with the Department: Budget and Treasury. The overall collection rate for the first half of the 2021/2022 financial year project average of 84% and this is calculated by = Total payments received / Billed Revenue *

$$(R9\ 638\ 153.33/R115\ 341\ 460.30) \times 100\%$$

The collection rate for the first six months (half year) M06 December 2021/2022 is below the required norm of 95%. This means that the municipality did not achieve its collection rate target of 95%. This decrease is attributed to the low collection rate which is due to the following;

- a) Credit control actions not implemented in full.
- b) Accounts not being handed over to debt collectors.
- c) High number of indigent beneficiary.
- d) Invoices not delivered to all customers

Table 8: Debtors ageing per services types – M06 December 2021/2022

Debtors Ageing Analysis December 2021									
Ageing Per Type of Service									
TYPE OF SERVICE	202112 (Current)	202111 (30 Days)	202110 (60 Days)	202109 (90 Days)	202108 (120 Days)	202107 (150 Days)	202106 (180 Days)	202105+ (210 Days to Over 1 Year)	Total
DEPOSITS	-R 15,632.05	-R 3,248.37	R 295.25	-R 4,486.60	R 12.45	-R 2,022.66	R 7,162.89	-R 274,569.26	-R 306,748.23
RECEIPTS	R 2,161,339.51	-R 998,887.01	R 920,597.31	-R 463,766.06	-R 358,856.22	-R 379,139.52	-R 1,287,904.98	-R 17,563,601.22	-R 24,134,081.63
INTEREST	R 1,253,429.29	R 1,213,427.65	R 1,144,273.67	R 1,074,792.16	R 1,081,963.26	R 1,074,277.89	R 7,528,041.17	R 44,416,099.32	R 58,788,304.41
AGREEMENTS	R 92,633.91	R 30,251.70	R 24,019.50	R 35,071.18	R 12,660.26	R 10,853.10	R 73,523.30	R 225,841.18	R 508,854.13
SUSPENSE VOTE	R -	R -	R -	R -	R -	R -	R -	R 5,002.28	-R 5,002.28
FEES	-R 156.35	-R 2,116.68	R 291,620.80	R 104,403.51	R 7,491.80	-R 2,997.99	R 278,375.56	R 2,287,336.08	R 2,963,956.73
ADMIN FEE	R -	R 434.78	R 319.00	-R 319.00	R -	-R 309.00	R 11,297.02	R 1,859.48	R 13,262.28
WATER	R 3,346,126.46	R 1,757,556.88	R 1,664,277.05	R 1,005,676.27	R 1,108,666.93	R 795,807.27	R 3,173,406.14	R 23,111,718.30	R 35,963,235.30
ELECTRICITY	R 2,907,274.59	R 535,623.02	R 398,201.64	R 392,009.51	R 283,890.44	R 175,171.80	R 496,765.16	R 1,775,739.03	R 6,864,175.19
KVA	R 1,098,705.87	R 121,397.51	R 134,382.43	R 126,121.90	R 91,882.43	-R 1,595.13	R 315,636.14	R 1,538,649.53	R 3,425,379.73
BASIC ELECTRICITY	R 9,997.49	R 3,279.96	R 2,470.93	R 2,022.39	R 1,498.00	R 1,423.10	R 5,646.24	R 454,841.91	R 481,179.84
RE-IMBURSEMENT	R -	-R 20,699.39	R -	R -	R -	R -	R -	R 449.54	-R 21,147.93
CASH POWER	R -	R -	R -	R -	R -	R -	R -	R -	R 157,731.02
RENTAL CHARGES	R 88,138.62	R 43,774.92	R 49,502.31	R 36,871.41	R 28,715.91	R 20,245.53	R 103,141.70	R 906,589.38	R 1,277,059.78
SUNDARY SALE OF LAND	R -	R -	R -	R -	R -	R -	R -	-R 222,804.83	R 222,804.83
HOUSING	R -	R -	R -	R -	R -	R -	R -	-R 17,363.56	R 17,363.56
RATES	R 5,637,733.44	R 3,383,002.74	R 2,836,371.37	R 2,617,629.89	R 2,507,454.75	R 2,261,093.07	R 10,382,526.79	R 77,799,077.21	R 107,434,889.06
REFUSE	R 686,926.26	R 359,385.46	R 295,969.86	R 196,625.23	R 238,944.44	R 206,539.88	R 779,214.17	R 5,017,764.94	R 7,781,390.34
SEWERAGE	R 1,482,647.54	R 856,979.61	R 735,501.18	R 516,443.11	R 626,826.43	R 345,939.00	R 2,075,771.01	R 13,076,097.51	R 19,926,205.39
MISCELLANEOUS VAT	R -	R -	R -	R -	R -	R -	R -	R 77,848.21	R 77,848.21
MISCELLANEOUS NO VAT	R -	R -	R -	R -	R -	R -	R -	R 834,976.49	R 834,976.49
VAT	R 1,434,647.88	R 535,393.74	R 479,814.61	R 301,656.66	R 261,352.91	R 287,359.66	R 1,063,201.20	R 7,666,286.26	R 12,129,692.92
INCENTIVE WRITE-OFF	-R 6,869.17	-R 588.15	R -	R -	R -	-R 1,395.00	-R 2,248.28	R 94,607.10	R 83,506.50
INDIGENT WRITE-OFF	R -	R 12,351.43	R 91,909.91	R -	R -	R -	R 43,132.69	R -	R 208,409.49
TOTAL	R 15,854,244.18	R 7,847,319.80	R 7,226,422.10	R 5,940,757.27	R 5,892,483.84	R 5,034,487.99	R 24,989,149.45	R 161,418,068.72	R 234,204,928.35

Table 9: Debtors Age Analysis per Account Type - M06 December 2021/2022

Ageing Per Account Type									
ACCOUNT_TYPE	202112 (Current)	202111 (30 Days)	202110 (60 Days)	202109 (90 Days)	202108 (120 Days)	202107 (150 Days)	202106 (180 Days)	202105+ (210 Days to Over 1 Year)	Total
NON PROFIT ORG	R 9,599.25	R 3,966.97	R 4,696.06	R 4,047.40	R 3,715.11	R 4,137.98	R 21,457.48	R 24,447.38	R 76,067.63
COMMERCIAL	R 5,340,351.98	R 6,30,327.27	R 766,288.89	R 750,111.92	R 664,371.04	R 576,836.67	R 3,050,935.91	R 19,720,697.71	R 31,729,921.39
RURAL DEVELOPM	R 218,802.21	R 224,742.21	R 176,617.14	R 175,119.49	R 170,629.03	R 198,928.73	R 1,000,157.81	R 3,299,092.67	R 5,448,082.70
EDUCATION DEPT	R 159,905.96	R 110,067.10	R 89,750.98	R 78,371.62	R 219,265.86	R 162,092.34	R 793,729.88	R 6,417,675.64	R 8,059,259.46
AGRICULTURAL	R 1,665,429.63	R 1,344,465.09	R 1,201,087.75	R 1,136,468.74	R 1,123,477.37	R 962,091.99	R 5,591,722.07	R 39,747,625.15	R 52,774,168.73
HOUSING DEPT	R -	R -	R -	R -	R -	R -	R -	R 14,336.13	R 14,336.13
PUBLIC INFRASTR	R 15,392.75	R 15,206.42	R 14,648.59	R 17,423.45	R 13,142.54	R 12,449.92	R 57,387.79	R 240,241.13	R 385,952.59
PLCS OF WORSHIP	R 55,637.13	R 22,809.80	R 56,957.21	R 13,384.33	R 11,922.88	R 13,118.77	R 61,903.37	R 494,223.71	R 729,957.09
MUNICIPAL PROP	R 1,509,413.19	R 243,857.26	R 443,154.03	R 155,634.20	R 88,599.82	R 164,777.51	R 523,283.31	R 11,202,932.13	R 14,331,645.45
P/WORKS PROV	R 490,005.15	R 120,939.37	R 429,124.54	R 102,556.25	R 71,029.66	R 67,172.24	R 282,898.41	R 1,099,370.57	R 2,663,152.19
RESIDENTIAL	R 8,311,052.31	R 4,541,500.41	R 4,219,102.22	R 3,149,527.18	R 3,184,407.33	R 2,920,751.66	R 19,297,879.72	R 92,038,072.13	R 131,663,172.96
FARM-RES	R 64,153.30	R 40,632.81	R 44,396.69	R 42,262.97	R 43,250.13	R 41,469.39	R 218,420.14	R 1,023,738.34	R 1,519,293.77
FARM-NOT USED	R 39,661.10	R 31,299.64	R 31,112.90	R 31,118.24	R 30,751.13	R 30,570.46	R 155,478.53	R 742,360.28	R 1,092,346.31
FARM-OTHER	R 4,976.47	R 3,967.31	R 3,948.45	R 3,991.65	R 3,906.95	R 3,868.10	R 20,924.44	R 123,319.55	R 168,922.92
HEALTH DEPT	R 637,643.20	R 436,753.95	R 289,003.19	R 356,675.50	R 246,517.17	R 13,675.81	R -	R -	R 2,029,273.83
P/WORKS NTL	R 143,909.12	R 149,840.28	R 157,338.24	R 79,844.36	R 42,564.20	R 42,748.28	R 210,178.33	R 2,248,012.29	R 3,073,436.10
PRIVATE EST-RES	R 6,139.79	R 8,067.85	R 3,774.12	R 4,080.51	R 4,039.88	R 4,007.05	R 4,956.57	R 104,157.61	R 141,294.38
RES-PENSIONER	R 390.65	R 4,06	R -	R -	R -	R -	R -	R -	R 394.93
SASSA	R 12,629.30	R 8,094.13	R 2,616.61	R -	R -	R -	R -	R -	R 21,529.04
AGRIC-PENSIONER	R 377.06	R 277.76	R -	R -	R -	R -	R -	R -	R 655.82
RES-INDIGENT	R 183,400.75	R 159,727.19	R 162,943.55	R 151,405.86	R 148,102.52	R 142,541.11	R 744,411.23	R 5,278,052.84	R 6,371,585.05
TOTAL	R 15,854,244.18	R 7,847,319.80	R 7,228,422.10	R 5,940,757.27	R 5,392,483.84	R 5,094,482.99	R 24,589,149.45	R 161,418,068.72	R 234,204,928.35

During the first half of the 2021/2022 financial year, the total debtors' book is sitting at R234, 204 million. Property Rates is the highest with R 107 million (46%) of the total debtor's book.

Property rates /Total debts 100

$$R107\ 434\ 889 / R234\ 204\ 928 * 100 = 46\%$$

In terms of debts per type, during the first half of the 2021/2022 financial year, Residential debts are the highest with R131 million (56%) of the total consumer debts.

*Residential debts/ Total debts * 100

$$R131\ 663\ 172 / R234\ 204\ 928 * 100 = 56\%$$

Plans to reduce the debts:

- a) Write off of debt and interest on irrecoverable accounts.
- b) Intensify collection from provincial and national departments through provincial debt forums and regular meetings with the affected departments.
- c) Improve billing accuracy by recruiting more billing personnel and performing data cleansing process
- d) Implement debt collection (appointment of debt collectors).
- e) Replacement of faulty meters.
- f) Replacement of conventional meters with prepaid meters.
- g) Establish an agreement between the municipality and Eskom for electricity cut-offs in Masakhane and Pienaarsrivier.
- h) Ward Campaigns led by councillors.

6. Creditor's analysis**Table 10: Creditors ageing – M06 December 2021/2022**

Creditor	Creditor Name	Ageing :	0days	30days	60days	90days	120days	Total
154	ESKOM (5740387734)	Current	R 19,987,042.18	R -	R 7,696,449.62	R 4,885,014.25	R 7,238,898.75	R 39,807,404.80
577	MAGALIES WATER	Current	R -	R 4,518,542.99	R 5,229,193.68	R -	R 7,139,025.44	R 16,886,762.11
6502	Z MC CONSULTING ENGINEERING	Current	R 240,651.89	R -	R -	R 4,316,220.63	R -	R 4,556,872.52
441	DEPT OF PUBLIC TRANSPORT	Current	R -	R -	R 3,525,357.07	R -	R 105,802.92	R 3,631,159.99
4442	GEYSER VAN ROOYEN ATTORNEYS	Current	R -	R -	R -	R -	R 1,500,000.00	R 1,500,000.00
257	THE AUDITOR-GENERAL P/BURG	Current	R -	R -	R -	R -	R 1,190,060.93	R 1,190,060.93
2585	MUNSOFT MUNICIPAL FINANCIAL &	Current	R 705,582.08	R -	R 208,558.02	R -	R 182,094.31	R 1,096,234.41
1724	AKHILE MANAGEMENT & CONSULT (P	Current	R 666,772.30	R -	R -	R -	R -	R 666,772.30
3810	Ducharme Consulting PTY LTD	Current	R -	R -	R 559,209.57	R -	R -	R 559,209.57
4008	RISHAKWA TRADING AND PROJECTS	Current	R 497,934.75	R -	R -	R -	R -	R 497,934.75
	Totals		R 22,097,983.20	R 4,518,542.99	R 17,218,767.96	R 9,201,234.88	R 17,355,882.35	R 70,392,411.38

The table above depicts the top ten Municipality's creditors with a total amount of R 70 392 411.38 million as of 31 December 2021.

The debt owed to **Eskom** includes the amount for which the Municipality has entered into a payment arrangement.

According to the agreement, the municipality will pay the current monthly invoices and the total outstanding debt is repayable in six equal instalments of R5 million starting from 31 July 2020 to March 2022. So far the municipality has honoured the payment arrangement and there is a final instalment which is due on or before 31 March 2022.

The municipality is in a process of finalising a payment arrangement with **Magalies Water** to settle the historical debt.

There was an agreement entered between the municipality and **The Department of Public Transport** in August 2021 to settle the historical Debt of R 8 192 289.28 between August 2021 and December 2021. The arrangement has been fully honoured. The outstanding balance as per the listing above is the October and December Invoices, which the municipality anticipates settling by 15 February 2022.

Detail review during the budget adjustment process will be undertaken to ensure realistic budget and to ensure 2021/2022 budget remain funded.

7. Investment portfolio analysis (Bank, cash and investments) – M06 December 2021/2022

Table 11: Investment account summary- M06 December 2021/2022

Primary bank account – M06 December 2021/2022				
Bank	Account Description	Account Number	Account Type	Balance
ABSA	Primary Bank Account	1330000062	Cheque	R 32 025 220.17
Total				R 32 052 220.17

Investment account – M06 December 2021/2022				
Bank	Accounts Description	Account Number	Account Type	Balance
ABSA	Savings Account	9295745884	Depositor plus	R 165 255.20
ABSA	Call: Bela-Bela Municipality	4078360937	Depositor plus	R 899 447.50
Total				R 1 064 702.70
Total Cash				R 33 116 922.87

Bela-Bela Local municipality held various investments in accordance to Municipal Investment Regulation, 2005 issued by the National Treasury. Total investment as at 31 December 2021 was reported at R1.0 million. The primary bank account shows a favourable bank balance of R 32 052 220.17 as at 31 December 2021.

8. Allocation- Grant receipt and expenditure

Table 12: Grant receipt and expenditure – M06 December 2021/2022

Summary of Grants - Opex and Capex - M06 December 2021/2022					
Grant Details	Budget amount as per DORA	Actual Amount Received	Recognised Revenue	% spent to date	Balance as at 31 December 2021
Operational Grants					
Financial Management Grant	R 1,650,000.00	R 1,650,000.00	R 548,424.28	33%	R 1,101,575.72
EPWP-Expanded Public Works	R 1,353,000.00	R 947,000.00	R 1,081,068.68	80%	R -134,068.68
Total operational Grants	R 3,003,000.00	R 2,597,000.00	R 1,629,492.96	54%	R 967,507.04
Capital Grants					
Municipal Infrastructure Grant	R 27,194,000.00	R 21,344,000.00	R 8,909,913.14	42%	R 12,434,086.86
Water Services Infrastructure Grant	R 32,086,000.00	R 22,086,000.00	R 8,660,408.07	39%	R 13,425,591.94
Energy Efficiency and Demand Side Management Grant	R 3,000,000.00	R 1,500,000.00	R -	0%	R 1,500,000.00
Total Capital Grants	R 62,280,000.00	R 44,930,000.00	R 17,570,321.21	39%	R 27,359,678.80
All Grants	R 65,283,000.00	R 47,527,000.00	R 19,199,814.17	40%	R 28,327,185.84
Roll over					
Grant Details	Budget amount as per DORA	Roll over approved	Recognised Revenue	% spent to date	Balance as at 31 December 2021
Capital Grants					
Water Services Infrastructure Grant	R 8,416,184.65	R 8,416,184.65	R 8,414,851.26	100%	R 1,333.39
Total Capital Grants	R 8,416,184.65	R 8,416,184.65	R 8,414,851.26	100%	R 1,333.39

Capex

Budget Vs Actual expenditure- Capital Exp Per Source - 31 December 2021					
Grant Details	Budget amount as per DORA	Amount Received to date	Expenditure to date: 31 December 2021	% spent to date	Unspent as at 30 December 2021
Municipal Infrastructure Grant	R 27,194,000.00	R 21,344,000.00	R 8,909,913.14	42%	R 12,434,086.86
Water Services Infrastructure Grant	R 32,086,000.00	R 22,086,000.00	R 8,660,408.07	39%	R 13,425,591.94
Energy Efficiency and Demand Side Management Grant	R 3,000,000.00	R 1,500,000.00	R -	0%	R 1,500,000.00
Total	R 62,280,000.00	R 44,930,000.00	R 17,570,321.21	39%	R 27,359,678.80
Roll over Budget Vs Actual expenditure- Capital Exp Per Source - 31 December 2021					
Grant Details	Budget amount as per DORA	Roll over approved	Expenditure to date: 31 December 2021	% spent to date	Unspent as at 30 December 2021
Water Services Infrastructure Grant	R 8,416,184.65	R 8,416,184.65	R 8,414,851.26	100%	R 1,333.39
Total	R 8,416,184.65	R 8,416,184.65	R 8,414,851.26	100%	R 1,333.39

The total Municipal Infrastructure Grant budget of R 27 million is depicted above. Year to date expenditure on projects amounts to R8.9 million as of 31 December 2021 which represent 42% spending when expressed as a percentage against the R 21.3 allocation received, Water Services Infrastructure Grant with 39% and Energy Efficiency and Demand Side Management Grant 0% spent to date against allocation received.

The municipality had a Water Services Infrastructure Grant roll over the project in the 2021/2022 financial year of R 8.4 million and year to date reflect 100% expenditure.

LIST OF CAPITAL PROJECTS FOR PER GRANT TYPE FOR THE FINANCIAL YEAR 2021/2022

Capital Expenditure Per Project - M06 December 2021/ 2022								
Project Name	Department	Funding	Current budget	Monthly expenditure	Expenditure to date	% spent	Physical progress	Unspent budget
Bela Bela Upgrade of Municipal landfill site (Ward 2)	Soc	MIG	R 1,363,136.00	R -	R -	0%	0%	R 1,363,136.00
Bela Bela: Development of sports facilities - Leseding Ward5	Soc	MIG	R 2,396,064.00	R -	R 1,791,676.60	75%	75%	R 604,386.20
Construction of Road paving & Stormwater in Bela Bela Ext 8 - Phase 1 (Ward 4)	Tech	MIG	R 4,668,282.00	R -	R 1,830,116.56	39%	39%	R 2,838,165.44
Bela Bela: Ext 6 Intersection	Tech	MIG	R 7,500,000.00	R -	R 404,399.30	5%	5%	R 7,095,600.70
Bela Bela: Road paving & Storm water X7 Phase 1 (Ward 4 7)	Tech	MIG	R 8,477,330.00	R -	R 3,125,286.46	37%	37%	R 5,352,043.54
Construction of Road Paving and Stormwater in Bela Bela X8 P	Tech	MIG	R 261,000.00	R -	R -	0%	0%	R 261,000.00
Construction of Road Paving and Stormwater in Bela Bela X5 -	Tech	MIG	R 496,500.00	R -	R -	0%	0%	R 496,500.00
Construction of Road paving & Stormwater in Bela Bela Kaesan	Tech	MIG	R 671,988.00	R -	R 444,386.34	66%	66%	R 227,621.66
PMU COST	Tech	MIG	R 1,359,700.00	R 221,393.95	R 1,314,055.68	97%	97%	R 45,634.32
TOTAL MIG			R 27,194,000.00	R 221,393.95	R 8,909,913.14	33%	33%	R 16,284,086.86
Refurbishment and Automation of The Bela Bela Waste Water Treatment Works - Phase 1A	Tech	WSIG	R 698,983.00	R -	R -	0%	0%	R 698,983.00
Refurbishment and Automation of The Bela Bela Waste Water Treatment Works - Phase 1B	Tech	WSIG	R 9,096,441.00	R -	R 1,738,767.35	19%	19%	R 7,357,674.01
Construction of Sewer outfall from Aventura PS to WWTV (Ward	Tech	WSIG	R 11,300,000.00	R -	R 698,291.21	6%	6%	R 10,601,708.79
Refurbishment of the Warmbad Dam (Ward 9)	Tech	WSIG	R 7,265,926.00	R 70,290.28	R 5,109,549.61	84%	84%	R 1,156,276.40
Water Conservation and Demand Management (WCDM) land installat	Tech	WSIG	R 3,724,650.00	R -	R 113,699.90	3%	3%	R 3,610,950.10
TOTAL WSIG			R 32,085,989.00	R 70,290.28	R 6,660,408.07	27%	27%	R 23,425,590.94
Energy Efficiency and Demand Side Management	Tech	EEDSM	R 3,000,000.00	R -	R -	0%	0%	R 3,000,000.00
ROLL OVER PROJECTS								
Project Name	Department	Funding	Current budget	Monthly expenditure	Expenditure to date	% spent	Physical progress	Unspent budget
Refurbishment and Automation of The Bela Bela Waste Water Treatment Works - Phase 1A	Tech	WSIG	R 6,180,999.66	R 2,537,928.83	R 6,180,975.31	100%	100%	R 24.35
Refurbishment of the Warmbad Dam (Ward 9)	Tech	WSIG	R 2,235,184.99	R -	R 2,233,875.95	100%	100%	R 1,309.04
TOTAL ROLLOVER WSIG			R 8,416,184.65	R 2,537,928.83	R 8,414,851.26	100%	100%	R 1,333.39
TOTAL INCLUSIVE OF ROLLOVER PROJECTS			R 70,696,183.65	R 2,829,613.06	R 25,985,172.47	37%	37%	R 44,711,011.19

9. Capital programme performance

MIG (capital projects) actual spent during the 1st six months of the financial year amounts to R 8.9 million or 42% of the current year budget totals. Based on current spending patterns as well as tenders already awarded, the projected capital expenditure for the 2021/2022 financial year is anticipated to be fully utilised.

The capital projects per directorate and per cost centre will not be discussed any further but more detail about each capital project's performance in the Capital Project Implementation Plan (CPIP) is available for councillors at the PMU unit. The CPIP is submitted to Executive Management on a monthly basis where the Municipal Manager monitors progress. The CPIP clearly indicates the planned supply chain processes and the actual performance per capital project (included actual and committed spending).

10. Councillor and board member allowances and employee benefits

Table 13: Councillor Allowances

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Expenditure By Type										
Remuneration of councillors		7 509	7 737	7 737	3 293	3 293	3 869	(576)	-15%	7 737

The remuneration of councillors depict a negative variance of -15% and this is expected taking into consideration of the upper limit which is only implemented after the issuing of the circular in alignment with the Remuneration of Public Office Bearers Act, 1998 (Act No.20 of 1998): Determination of Upper Limits of Salaries, Allowance and Benefits of Different Members of Municipal Councils. The total budget of R7.7 million is already considered the budgeted upper limit which is not yet implemented in the first half of the financial year.

Table 14: Audit committee, Risk committee members and Financial Misconduct Board Members

Below are assurance committee members during the first half of the 2021/2022 budget year:

Audit Committee Expenditure -		M06 December 2021/2022
COMMITTEE MEMBER	APPOINTMENT- POSITION	AMOUNT
HENDRICK NKE	Chairperson: Audit Committee	R 11,517.00
ARETHA MABITSELA	Ordinary Member of Audit Committee and Chairperson of the Financial Misconduct Board	R 66,404.00
K NETSHIOMBO	Ordinary Member	R 8,819.00
L LANKALEBALELA	Ordinary Member	R 8,819.00
N MAROBANE	Risk Committee Chairperson	R 11,517.00
GSM MOHLABI	Financial Misconduct Board Ordinary Member	R 35,276.00
TOTAL		R 142 352.00

Table 15: Employee benefits

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full-Year Forecast
R thousands										
Expenditure By Type										
Employee related costs		151 948	159 212	159 212	22 786	71 118	79 606	(8 488)	-11%	159 212

11. Material variances to the service delivery and budget implementation plan

Municipality Budget and Reporting Regulation require in-year statement to contain material variance to services delivery and budget implementation. These variances have been detailed above under an individual budget table relating to either services delivery or budget implementation plan.

12. Other supporting documents

a) Progress made on the mSCOA implementation

Bela-Bela Local Municipality has successfully migrated into m-SCOA from the 1st of July 2017. The municipality had for the 2018/2019 - 2020/2021 financial period managed to compile its annual financial statement based on the m-SCOA chart of account.

A significant improvement has been made since the migration. The municipality has developed a road map document that outlines implementation and monitoring strategies. Furthermore, a committee had been established, with the main objectives of overseeing the implementation of the mSCOA plan and developing strategies to resolve any challenges identified on a continuous level. The committee consists among others National Treasury and Provincial Treasury delegate and the System vendor representative. Municipality embarked on a project to enhance the credibility of data while transacting on mSCOA.

b) Progress made on the compliance with the minimum competency regulations

The table below depicts the status quo: M06 December 2021

Number	Fully Compliant	Partially Compliant	Not Yet Enrolled
SENIOR MANAGERS			
6	5	1	0
DIVISIONAL MANAGERS			
19	11	2	6
IDENTIFIED KEY PERSONNEL IN FINANCE			
11	10	1	0

The currently six (6) finance interns will be enrolled for the Municipal Finance Management Programme in the second semester of the 2021/2022 financial year.

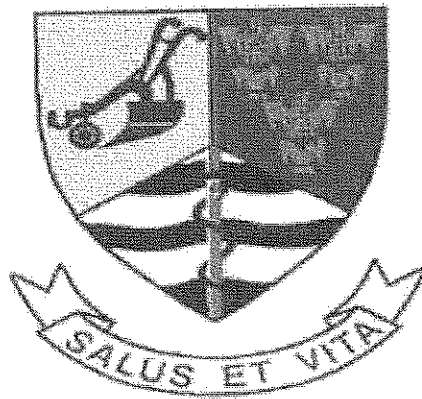
c) The 2022/2023 budget schedule and progress made in achieving the milestone and timelines specified in the circular detailing the compilation of 2022/2023 MTREF

In terms of subsection 16 (1) of the MFMA (Act no 56 of 2003), the council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year. In order for a municipality to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.

Based on the MFMA requirement above, The Municipality has initiated the budget process plan in preparation for the 2022/2023 budget. The process plan was tabled to the council during the 29th July 2021 council meeting and approved by the council through resolution no.MC34/07/2021. The Municipality has also taken into consideration MFMA budget circular 93.

13. Service delivery performance analysis (Overall SDBIP).

BELA-BELA LOCAL MUNICIPALITY



2021/2022 MID-YEAR SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT

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1. INTRODUCTION

Bela-Bela Local Municipality hereby submits 2021/2022 Mid-Year Organizational Service Delivery and Budget Implementation Plan (SDBIP) Performance Report to Council in terms of Section 72 (1) (a) (ii) of the Municipal Finance Management Act (MFMA) No 56 of 2003. This report covers the performance information from 01 July 2021 to 31 December 2021. The report further focuses on the implementation of the 2021/2022 SDBIP in conjunction with the 2021/2022 Approved Budget, in relation to the objectives as summarized in the approved 2021/2022 Municipality's Integrated Development and Plan (IDP).

This Report reflects the actual performance of the Municipality as measured against the performance indicators and targets in its 2021/2022 Integrated Development Plan (IDP), 2021/2022 Budget and 2021/2022 Service Delivery and Budget Implementation Plan (SDBIP). Furthermore, the report depicts the performance of the Municipality as per the five (5) National Government's Strategic key Performance Areas for local government, which are (1) Basic Service Delivery; (2) Local Economic Development; (3) Municipal Institutional Transformation and Development; (4) Municipal Financial Viability and Management, (5) Good Governance and Public Participation, and (6) Spatial Rationale as added.

The format of the report will reflect the Municipality's Key Performance Indicators (KPI) per Municipal Key Performance Area (KPA). Each Key Municipal KPA has a number of Municipal Programmes/Key Focus Areas (KFA's) which was deliberately designed by the Bela-Bela Local Municipality to focus its development initiatives in a more coherent and organized manner.

The performance of the municipality during the first half of the financial year taking into account the service delivery targets and performance indicators set in the SDBIP is as follows:

During the first half of the 2021/2022 financial year, the overall organizational performance is 64.1%.

1.1 Legislative Imperative

This 2020/2021 Mid -Year Report Performance Report has been compiled in compliance with the requirements of Section 72 (1) of the Local Government: Municipal Finance Management Act No 56 of 2003; which stipulates as follows:

The Accounting Officer of a municipality must by 25 January of each year ----

- a) Assess the performance of the municipality during the first half of the financial year, taking into account ----
 - i. ----
 - ii. The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - iii. ----
 - iv. ----
- b) Submit a report on such assessment to ----
 - i. The mayor of the municipality;
 - ii. The National Treasury; and
 - iii. The relevant provincial treasury.

In addition, Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players." It is therefore in this regard that the Municipality compiled the 2021/2022 Mid -Year Organizational Performance Report.

1.2 The Service Delivery and Budget Implementation Plan

The Organizational Performance is evaluated through a Municipal Scorecard (Top Layer SDBIP) at the organizational Implementation Plan (SDBIP) at departmental levels. The SDBIP is a plan that converts the IDP and Annual Budget into measurable operational targets on how, where and when the strategies, objectives and normal business process of the municipality is implemented. Divisions to deliver the services in terms of the IDP and Budget:

The MFMA Circular No. 13 prescribes that:

- a) The IDP and budget must be aligned;
- b) The budget must address the strategic priorities;
- c) The SDBIP should indicate what the municipality is going to do during the next 12 months; and
- d) The SDBIP should form the basis for measuring the performance against goals set during the Budget /IDP processes.

The SDBIP was prepared as described in the paragraphs below and approved by the Mayor. The overall assessment of actual performance against targets set for the Key Performance Indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology as depicted in Table 1 below:

Table 1: Colour Legend

Colour Legend	Category	Explanation
	KPI Not Yet Measured	KPIs with no Targets or Actual results for the selected period
	KPI Withdrawn	KPI withdrew for whatsoever reason
	KPI Not Met	Actual vs Target Less than 75%
	KPI Almost Met	Actual vs Target between 75% and 100%
	KPI Met	Actual vs Target 100% Achieved
	KPI Met Well	Actual vs Target More Than 100% and Less Than 150% Achieved
	KPI Extremely Met Well	Actual vs Target More Than 150%

1.3 PLANNED TARGETS VERSUS THE 2021/2022 MID-TERM ACTUAL PERFORMANCE AS ALIGNED TO THE NATIONAL KEY PERFORMANCE AREAS

This section of the 2021/2022 Mid-term Performance Report will report on the Municipality's actual performance against the planned targets as derived from the Municipality's IDP. Since the Municipality has aligned its KPAs to the Six (6), National KPA's the Bela-Bela Local Municipality will report as such.

1.4 EXPLANATION ON CALCULATING OF THE 2021/2022 MID-TERM ACTUAL PERFORMANCES

The calculations were done in accordance with the following six (6) Departments within the Municipality, viz:

- a) Office of the Municipal Manager;
 - I. Internal Audit Unit;
 - II. Risk Management Unit and
 - III. Communications and Public Participation
- b) Budget and Treasury;
- c) Corporate Services;
- d) Social and Community Services;
- e) Planning and Economic Development; and
- f) Technical Services

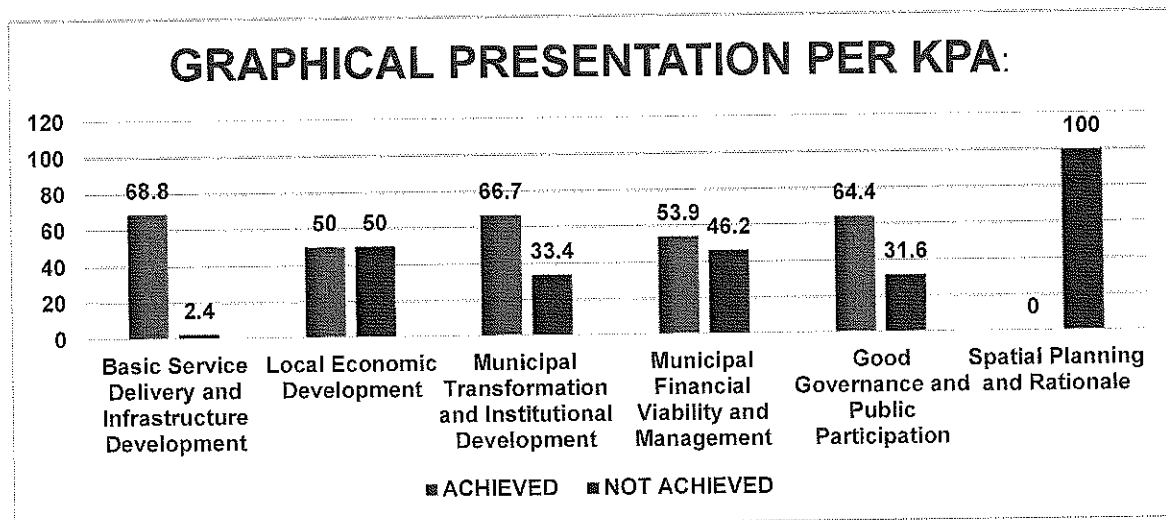
All the percentages under the column on 2021/2022 actual performance were added together per Department and divided by the number of indicators planned to be performed by that particular Department.

In instances where the 2021/2022 First Mid-Year Performance Target was any figure other than 100%, the figure indicated as an achievement under the column for Actual Performance was then divided by that under the 2021/2022 Mid-Term Target Column and multiplied by 100 to get the actual percentage achieved, which is indicated in a bracket in most instances.

The totals from all the Departments were then averaged to arrive at the Organizational Score.

1.5 SUMMARY OF PERFORMANCE INDICATORS PER KEY PERFORMANCE AREAS:

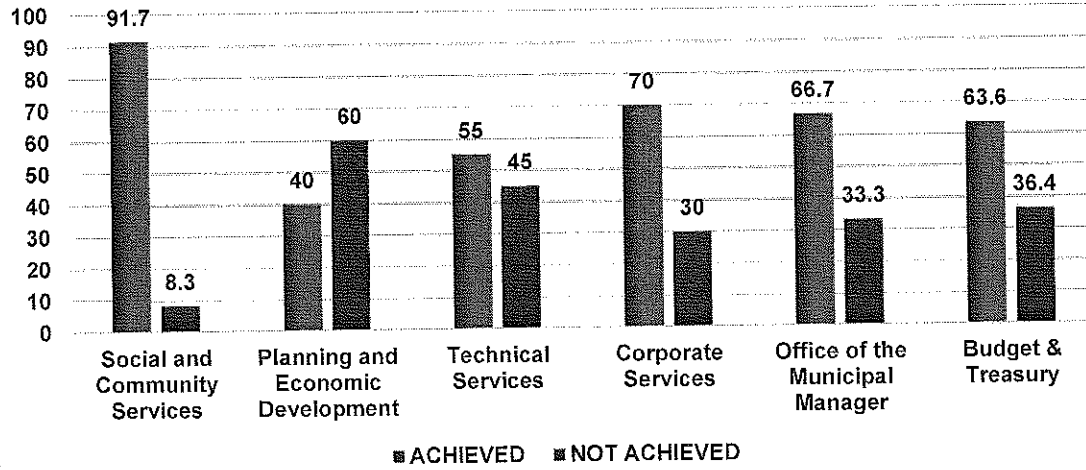
No.	KEY PERFORMANCE AREA	TOTAL TARGETS	NOT APPLICABLE	ACHIEVED	NOT ACHIEVED	% ACHIEVED
1.	Basic Service Delivery and Infrastructure Development	33	1	22	10	68.75%
2.	Local Economic Development	5	1	2	2	50%
3.	Municipal Transformation and Institutional Development	12	3	6	3	66.67%
4.	Municipal Financial Viability and Management	17	4	7	6	53.85%
5.	Good Governance and Public Participation	29	10	13	6	68.42%
6.	Spatial Planning and Rationale	6	5	0	1	0%
TOTALS		102	24	50	28	64.1%



1.6 SUMMARY OF PERFORMANCE INDICATORS PER DEPARTMENT:

No.	DEPARTMENT	TOTAL TARGETS	NOT APPLICABLE	ACHIEVED	NOT ACHIEVED	% ACHIEVED
1.	Social and Community Services	12	0	11	1	91.67%
2.	Planning and Economic Development	11	6	2	3	40%
3.	Technical Services	21	1	11	9	55%
4.	Corporate Services	13	3	7	3	70%
5.	Office of the Municipal Manager	28	10	12	6	66.67%
6.	Budget & Treasury	17	4	7	6	63.64%
TOTALS		102	24	50	28	64.1%

GRAPHICAL PRESENTATION PER DEPARTMENT:



1. KEY PERFORMANCE INDICATORS FOR THE FINANCIAL YEAR 2021/22

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
PRIORITY AREA: BASIC SERVICE DELIVERY														
PRIORITY AREA: WATER SERVICES														
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Water Conservation and Demand Management (WCDM); Replacement of damaged valves and the Installation of Bulk Zonal Meters in Bela-Town & Township and the Installation of Counter Bulk Meters on all Magalies Draw Points	Bela-Bela: Water Conservation and Demand Management (WCDM); Installation of Bulk Zonal Meters in Bela-Town & Township and Installation of Counter Bulk Meters on all Magalies Draw Points by 30 June 2022.	%	KPI 1	There is a need to account for huge water losses in various zones of the Bela-Bela Water Network, and ensure accuracy of the billing for bulk water supply from Magalies water while also determining possible water losses between the draw-off point and bulk metering. Further, on; there is a need to replace all non-functional valves for ease of isolation of water supply areas during repairs of pipe bursts and zonal measuring of consumption.	100% of the work completed as measured according to the for the Bela-Bela: Water Conservation and Demand Management (WCDM); Installation of Bulk Zonal Meters in Bela-Town & Township and Installation of Counter Bulk Meters on all Magalies Draw Points	35% (Tender advertised and Appointment of a Contractor)		Delays in approval of the Designs because it does not demonstrate crucial aspects of effectiveness after all completion	Reduce the scope of work to complete the replaced damaged valves and installation of counter meters on points only	Copy of the tender advert and Appointment Letter of the Contractor	Technical Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Refurbishment of the Warmbad Dam	Percentage of the work completed at Bela-Bela: Refurbishment of the Warmbad Dam by 30 June 2022.	%	KPI 2	There is a need to refurbish the inlet works of the Dam and improve the road to access the Dam.	100% of the work completed as measured according to the for the Bela-Bela: Refurbishment of the Warmbad Dam The project entails the repair of the access road, culverts over river crossings, repair spillway and install a new valve at outlet works, new handrails.	100% Completion of the Bela-Bela: Refurbishment of the Warmbad Dam The project entails the repair of the access road, culverts over river crossings, repair spillway and install a new valve at outlet works, new handrails.	ACHIEVED Construction Stage 100% Completion	None	None	Construction Quarterly progress report and Completion Certificate	Technical Services	
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Water	Percentage of formal households to be provided with basic level of water by 30 June 2022.	%	KPI 3	100% (9 103 of formal households were provided with a basic level of water)	100% (9 103 formal households to be provided with a basic level of water)	100% (9 103 formal households to be provided with a basic level of water)	ACHIEVED 100% (9 103 formal households provided with a basic level of water)	None	None	Billing Report	Technical Services	
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Water	Percentage of informal households to be provided with basic level of water by 30 June 2022.	%	KPI 4	100% (4 269 of Informal HH were provided with relief level of water)	100% (4 269 informal households to be provided with basic level of water)	100% (4 269 informal households to be provided with basic level of water).	ACHIEVED 100% (4 269 informal households provided with basic level of water)	None	None	Report on informal settlements and villages	Technical Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Water	Percentage of non-residential properties (business, churches, schools & hospitals) provided with access to basic level of water by 30 June 2022.	%	KPI 5	100% (468 of non-residential properties (business, churches, schools & hospitals) were provided with access to basic level of water)	100% (468 non-residential residential properties (business, churches, schools & hospitals) to be provided with basic level of water)	100% (468 non-residential properties (business, churches, schools & hospitals) to be provided with basic level of water)		Delays in rendering of services by new owners. Suspension of accounts after the sales of properties.	Data cleansing	Billing Report	Technical Services	
PRIORITY AREA: SANITATION SERVICES														
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Refurbishment and Automation of the Bela-Bela Waste Water Treatment Works - Phase 1A	Refurbishment and Automation of the Bela-Bela Waste Water Treatment Works - Phase 1A by 30 June 2022.	%	KPI 6	The Bela-Bela WWTW is deteriorating and under capacitated due to the rapid growth with additional households connected to the sewer network. There is a need to upgrade the works.	100% Refurbishment and Automation of the Bela-Bela Waste Water Treatment Works - Phase 1A (inlets upgrade, automation of screens, grit removal, design and produce mechanical drawings of inlets)	100% Completion of Refurbishment and Automation of the Bela-Bela Waste Water Treatment Works - Phase 1A (inlets upgrade, automation of screens, automation of grit removal, design and produce mechanical drawings of inlets and pumps with pipe work, pipe specials, valves. New generator and associated infrastructure)		Delays in the identification of existing services for the inlet works (Lack of As-built information).	Approve the extension of time, to allow the completion of works in the 3 rd Quarter.	Construction Quarterly progress report and Completion Certificate	Technical Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Refurbishment and Automation of the Bela-Bela Waste Water Treatment Works – Phase 1B	Percentage of Refurbishment and Automation of the Bela-Bela Waste Water Treatment Works – Phase 1B by 30 June 2022.	%	KPI 7	The Bela-Bela WWTW is deteriorating and under capacitated due to the rapid growth with additional households connected to the sewer network. There is a need to upgrade the works.	80% Refurbishment and Automation of the Bela-Bela Waste Water Treatment Works – Phase 1B	25% (Detailed design report, drawings approved and Tender Advertised)	ACHIEVED	None	None	Designs Approval letter, Copy of the Tender Advert and Appointment Letter of the Contractor	Technical Services	

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason (if Any)	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Construction of Sewer outfall from Aventura Pump Station (PS) to the Waste Water Treatment Works (WWTW)	Percentage of Sewer outfall from Aventura PS to WWTW by 30 June 2022.	%	KPI 8	The outfall sewer pipeline from the Aventura Pump Station (PS) to the Bela-Bela Waste Water Treatment Works (WWTW) has deteriorated and collapsed in some portions and thereby causing spillages into the environment. Therefore, there is an urgent need to construct a new sewer outfall and decommission the old one.	100% Construction of Sewer outfall from Aventura Pump Station (PS) to the Waste Water Treatment Works (WWTW). The project entails the construction of a 2688m x 350mm diameter Pvc sewer line	35% (Tender advertised and Appointment of a Contractor)		Delays to conclude procurement process	Contractor will be appointed by end of January 2022	Copy of the tender advert and Appointment Letter of the Contractor	Technical Services	
						(11 899) formal HH were provided with access to basic level of Sanitation	100% formal HH to be provided with access to basic level of Sanitation	100% (11 899) formal HH to be provided with access to basic level of Sanitation)	Delays in the rendering of services by new owners, Suspension of accounts after the sales of properties.	Data cleansing	Billing report	Technical Services		
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Sanitation	Percentage of formal households with access to basic level of Sanitation by 30 June 2022.	%	KPI 9	(11 899) formal HH were provided with access to basic level of Sanitation	100% formal HH to be provided with access to basic level of Sanitation	100% (11 899) formal HH to be provided with access to basic level of Sanitation)						

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Sanitation	Percentage of non-residential properties (business, churches, schools & hospitals) to be provided with access to basic sanitation by 30 June 2022.	%	KPI 10	100% (314 of non-residential properties (business, churches, schools & hospitals) were provided with access to basic level of sanitation)	100% (314 non-residential properties (business, churches, schools & hospitals) to be provided with access to basic level of sanitation)	100% (314 non-residential properties (business, churches, schools & hospitals) to be provided with access to basic level of sanitation)	ACHIEVED 101.9% 314 non-residential properties (business, churches, schools & hospitals) were provided with access to basic level of sanitation	None	None	Billing report	Technical Services	
						PRIORITY AREA: ROADS AND STORM WATER								
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Construction of the R101 intersection in Bela-Bela Ext 6	Percentage on construction of the R101 intersection in Bela-Bela Ext 6 by 30 June 2022	%	KPI 11	The entrance into Bela-Bela X6 is informal and unsafe for road users as it crosses the rail way and intersects with the R101. Therefore, there is a need to formalize the entrance.	100% of the R101 intersection in Bela-Bela Ext 6. The project entails the construction of a 180m concrete paved access road to BB X6, two storm water culverts and shoulder widening on the R101	35% (Tender advertised and Appointment of a Contractor)	ACHIEVED 35% Tender advertised and Appointment of a Contractor	None	None	Copy of the tender advert and Appointment Letter of the Contractor	Technical Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Construction of road paving & stormwater in Bela-Bela Ext 7 - Phase 1	Percentage of construction on road paving & stormwater in Bela-Bela Ext 7 - Phase 1 by 30 June 2022	%	KPI 12	The condition of roads in Bela-Bela is bad and there is a lack of sufficient stormwater drainage. Therefore, there is a need to improve the road infrastructure and provide sufficient stormwater drainage.	100% of the construction of road paving & stormwater in Bela-Bela Ext 7 - Phase 1. The project entails the construction of 1360m of paved roads and 760m x 600mm storm water pipes and mountable kerbing	60% (Tender advertised, Appointment of a Contractor and construction of road paving & stormwater in Bela-Bela Ext 7 - Phase 1. The project entails the construction of 1360m of paved roads and 760m x 600mm storm water pipes and mountable kerbing)		Underperformance by the Contractor due to rainy weather.	The Contractor committed to submit the recovery plan to make up for the time lost.	Appointment Letter of the Contractor and Construction Quarterly Progress Report	Technical Services	
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Construction of road paving & stormwater in Bela-Bela Ext 8 - Phase 1	Percentage of construction on road paving & stormwater in Bela-Bela Ext 8 - Phase 1 by 30 June 2022	%	KPI 13	The condition of roads in Bela-Bela is bad and there is a lack of sufficient stormwater drainage. Therefore, there is a need to improve the road infrastructure and provide sufficient stormwater drainage.	100% Construction of Road paving & Stormwater in Bela-Bela Ext 8 - Phase 1. The project entails the construction of 721m paved streets with mountable kerbing and 704m x 600mm storm water pipes	60% (Tender advertised, Appointment of a Contractor and Construction of Road paving & Stormwater in Bela-Bela Ext 8 - Phase 1. The project entails the construction of 721m paved streets with mountable kerbing and 704m x 600mm storm water pipes)		Underperformance by the Contractor due to rainy weather.	Expedite to complete the project by the 4th quarter	Appointment Letter of the Contractor and Construction Quarterly Progress Report	Technical Services	

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Development of Design Report, Drawings and advertisement of construction of road paving & stormwater in Bela-Bela Kgosana, Matshapa and street 49	Percentage of construction on road paving & stormwater in Bela-Bela Kgosana, Matshapa and street 49 streets by 30 June 2022	%	KPI 14	The condition of roads in Bela-Bela is bad and there is a lack of sufficient stormwater drainage. Therefore, there is a need to improve the road infrastructure and provide sufficient stormwater drainage.	15% Development of Design Report, Drawings and advertisement of construction of road paving & stormwater in Bela-Bela Kgosana, Matshapa and street 49 streets The project entails the construction of 810m concrete serviced streets with mountable kerbs and 820m x 600mm storm water pipe	10% Development Design Report and Drawings (Submission and approval of Detailed Design Report and Drawings)	ACHIEVED 10% Development Design Report and Drawings	None	None	Designs Approval Letter and Final design report and drawing	Technical Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Appointment of Consulting Engineers for development of design report drawing and advertisement for the construction of road paving and stormwater in Bela-Bela X6 - Phase 2	Percentage on construction of road paving and stormwater in Bela-Bela X6 - Phase 2 by 30 June 2022	%	KPI 15	The condition of roads in Bela-Bela is bad and there is a lack of sufficient stormwater drainage. Therefore, there is a need to improve the road infrastructure and provide sufficient stormwater drainage.	15% of Consulting Engineers for development of design report drawing and advertisement for the construction of road paving and stormwater in Bela-Bela X6 - Phase 2	5% (Appointment of Consulting Engineers from the existing panel)	ACHIEVED 5% (Appointment of Consulting Engineers from the existing panel)	None	None	Appointment Letter of the Consulting Engineers	Technical Services	
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Appointment of Consulting Engineers for development of design report drawing and advertisement for the construction of road paving and stormwater in Bela-Bela X8 - Phase 2	Percentage on the construction of road paving and stormwater in Bela-Bela X8 - Phase 2 by 30 June 2022	%	KPI 16	The condition of roads in Bela-Bela is bad and there is a lack of sufficient stormwater drainage. Therefore, there is a need to improve the road infrastructure and provide sufficient stormwater drainage.	15% Consulting Engineers for development of design report drawing and advertisement for the construction of road paving and stormwater in Bela-Bela X8 - Phase 2	5% (Appointment of Consulting Engineers from the existing panel)	ACHIEVED 5% (Appointment of Consulting Engineers from the existing panel)	None	None	Appointment Letter of the Consulting Engineers	Technical Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
PRIORITY AREA: ELECTRICITY														
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Electricity	Percentage of formal households to be provided with access to basic level of Electricity by 30 June 2022	%	KPI 17	100% (10 468 households were provided with access to basic level of Electricity)	100% (10 468 formal households to be provided with access to basic level of Electricity).	100% (10 468 formal households to be provided with access to basic level of Electricity).	ACHIEVED 100% (10 468 formal households to be provided with access to basic level of Electricity)	None	None	Billing Report for conventional meters and Prepaid reports	Technical Services	
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Electricity	Percentage of non-residential properties to be provided with access to electricity by 30 June 2022	%	KPI 18	100% (1 604 non-residential properties provided with access to electricity)	100% (1 604 non-residential properties to be provided with access to electricity).	100% (1 604 non-residential properties to be provided with access to electricity)	100% (1 604 non-residential properties to be provided with access to electricity)	Delays in rendering of services by new owners, Suspension of accounts after the sales of properties	Data cleansing	Billing Report for conventional meters and Prepaid reports	Technical Services	
PRIORITY AREA: PUBLIC LIGHTING														
Basic Service Delivery and Infrastructure Development	Resource Management of Infrastructure and Services	Energy Efficiency Demand Side Management (EEDSM) Programme: Replacement Of HPS Street Lights with LED Luminaires in Bela-Bela	Number of Energy Efficiency Demand Side Management (EEDSM) Programme: Replacement Of HPS Street Lights with LED Luminaires in Bela-Bela - 30 June 2022	#	KPI 19	462 HPS Street Lights have been replaced with LED Luminaires in the 2020/21 financial year, and this is a continuation of the programme through EEDSM funding.	100% 385 HPS Street Lights to be replaced with LED Luminaires	80% 185 HPS Street Lights to be replaced with LED Luminaires		Delays in the approval of the Business Plan by the DMRE	Works to resume in the 3 rd Quarter.	List of street names and numbers (quantities) where streetlights were replaced.	Technical Services	
PRIORITY AREA: WASTE MANAGEMENT														

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure	Resource Management of Infrastructure and Services	Development of design report drawing and advertisement for the upgrading of the Bela-Bela Municipal Landfill Site	Percentage of the Bela-Bela Municipal Landfill Site by 30 June 2022	%	KPI 20	The Bela-Bela Municipal Landfill Site is approaching its saturation point and therefore there is an urgent need to upgrade it.	15% Development of design report drawing and advertisement for the upgrading of the Bela-Bela Municipal Landfill Site	N/A	N/A	N/A	N/A	N/A	Technical Services	
Basic Service Delivery and Infrastructure Development	To promote the welfare of the community	Waste Management and Cleansing	Percentage of formal households with access to Solid Waste Removal by 30 June 2022	%	KPI 21	100% (11 310) formal HH) with access to Solid Waste Removal)	100% (11 310) formal HH) with access to Solid Waste Removal)	100% (11 310) formal HH) with access to Solid Waste Removal)		Delays in the rendering of services by new owners. Suspension of accounts after the sales of properties.	Data cleansing	Collection Schedule and billing report	Social and Community Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020//2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	To promote the welfare of the community	Waste Management and Cleansing	Percentage of informal households with access to waste collection by 30 June 2022	%	KPI 22	100% (3 088 informal HH with access to Solid Waste Removal)	100% (3 088 informal HH with access to Solid Waste Removal)	100% (3 088 informal HH) with access to Solid Waste Removal)	ACHIEVED 100% (3 088 informal HH) with access to Solid Waste Removal	None	None	Collection Schedule	Social and Community Services	
Basic Service Delivery and Infrastructure Development	To promote the welfare of the community	Waste Management and Cleansing	Percentage of non-residential properties (Business, Schools & Hospital) with access to waste collection by 30 June 2022	%	KPI 23	100% 343 non-residential properties (Business, Churches, Schools & Hospitals) with access to Waste collection	100% 343 non-residential properties (Business, Churches, Schools & Hospitals) with access to Waste collection	100% 343 non-residential properties (Business, Churches, Schools & Hospitals) with access to Waste collection	ACHIEVED 101.9% 347 non-residential properties (Business, Churches, Schools & Hospitals) with access to Waste collection	None	None	Collection Schedule and billing report	Social and Community Services	
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Waste Management and Cleansing	Number of messages of awareness on waste management by 30 June 2022	#	KPI 24	3x Waste Management awareness campaigns conducted	4 x messages of awareness on waste management to be distributed through of pamphlets, messages on Municipality's statement of account and website on waste management	2 x messages of awareness on waste management to be distributed through of pamphlets, messages on Municipality's statement of account and website on waste management	ACHIEVED 2 x messages of awareness on waste management through of pamphlets, messages on Municipality's statement of account and website on waste management	None	None	Social media statement, pamphlet, Municipality's statement of account and website.	Social and Community Services	
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Waste Management and Cleansing	Number of Landfill Site permit Audit report conducted by 30 June 2022	#	KPI 25	5 X Landfill Site Audit Reports	5 X Landfill Site Audit Reports	2x Landfill Site Audit Report	ACHIEVED 22 Landfill Site Audit Report completed on 30 June 2022	None	None	Audit Reports on Landfill site	Social and Community Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason Corrective Measures If Any	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Protection and emergency services	Number of messages on road safety awareness by 30 June 2022	#	KPI 28	2X Road safety awareness campaigns conducted	2 x messages of road safety awareness to be distributed through pamphlets.	1 x message of road safety awareness through distribution of pamphlets, messages on Municipality's statement of account and municipality's website	<p>24 September 2021 - 9/16/21</p> <p>25 September 2021 - 16/21</p> <p>26 September 2021 - 17/21</p> <p>27 September 2021 - 18/21</p> <p>28 September 2021 - 19/21</p> <p>29 September 2021 - 20/21</p> <p>30 September 2021 - 21/21</p> <p>1 October 2021 - 22/21</p> <p>1 November 2021 - 23/21</p> <p>2 November 2021 - 24/21</p> <p>3 November 2021 - 25/21</p> <p>4 November 2021 - 26/21</p> <p>5 November 2021 - 27/21</p> <p>6 November 2021 - 28/21</p> <p>7 November 2021 - 29/21</p> <p>8 November 2021 - 30/21</p> <p>9 November 2021 - 01/22</p> <p>10 November 2021 - 02/22</p> <p>11 November 2021 - 03/22</p> <p>12 November 2021 - 04/22</p> <p>13 November 2021 - 05/22</p> <p>14 November 2021 - 06/22</p> <p>15 November 2021 - 07/22</p> <p>16 November 2021 - 08/22</p> <p>17 November 2021 - 09/22</p> <p>18 November 2021 - 10/22</p> <p>19 November 2021 - 11/22</p> <p>20 November 2021 - 12/22</p> <p>21 November 2021 - 13/23</p> <p>22 November 2021 - 14/23</p> <p>23 November 2021 - 15/23</p> <p>24 November 2021 - 16/23</p> <p>25 November 2021 - 17/23</p> <p>26 November 2021 - 18/23</p> <p>27 November 2021 - 19/23</p> <p>28 November 2021 - 20/23</p> <p>29 November 2021 - 21/23</p> <p>30 November 2021 - 22/23</p> <p>1 December 2021 - 23/23</p> <p>2 December 2021 - 24/23</p> <p>3 December 2021 - 25/23</p> <p>4 December 2021 - 26/23</p> <p>5 December 2021 - 27/23</p> <p>6 December 2021 - 28/23</p> <p>7 December 2021 - 29/23</p> <p>8 December 2021 - 30/23</p> <p>9 December 2021 - 01/24</p> <p>10 December 2021 - 02/24</p> <p>11 December 2021 - 03/24</p> <p>12 December 2021 - 04/24</p> <p>13 December 2021 - 05/24</p> <p>14 December 2021 - 06/24</p> <p>15 December 2021 - 07/24</p> <p>16 December 2021 - 08/24</p> <p>17 December 2021 - 09/24</p> <p>18 December 2021 - 10/24</p> <p>19 December 2021 - 11/24</p> <p>20 December 2021 - 12/24</p> <p>21 December 2021 - 13/25</p> <p>22 December 2021 - 14/25</p> <p>23 December 2021 - 15/25</p> <p>24 December 2021 - 16/25</p> <p>25 December 2021 - 17/25</p> <p>26 December 2021 - 18/25</p> <p>27 December 2021 - 19/25</p> <p>28 December 2021 - 20/25</p> <p>29 December 2021 - 21/25</p> <p>30 December 2021 - 22/25</p> <p>31 December 2021 - 23/25</p> <p>1 January 2022 - 24/25</p> <p>2 January 2022 - 25/25</p> <p>3 January 2022 - 26/25</p> <p>4 January 2022 - 27/25</p> <p>5 January 2022 - 28/25</p> <p>6 January 2022 - 29/25</p> <p>7 January 2022 - 30/25</p> <p>8 January 2022 - 31/25</p> <p>9 January 2022 - 01/26</p> <p>10 January 2022 - 02/26</p> <p>11 January 2022 - 03/26</p> <p>12 January 2022 - 04/26</p> <p>13 January 2022 - 05/26</p> <p>14 January 2022 - 06/26</p> <p>15 January 2022 - 07/26</p> <p>16 January 2022 - 08/26</p> <p>17 January 2022 - 09/26</p> <p>18 January 2022 - 10/26</p> <p>19 January 2022 - 11/26</p> <p>20 January 2022 - 12/26</p> <p>21 January 2022 - 13/27</p> <p>22 January 2022 - 14/27</p> <p>23 January 2022 - 15/27</p> <p>24 January 2022 - 16/27</p> <p>25 January 2022 - 17/27</p> <p>26 January 2022 - 18/27</p> <p>27 January 2022 - 19/27</p> <p>28 January 2022 - 20/27</p> <p>29 January 2022 - 21/27</p> <p>30 January 2022 - 22/27</p> <p>31 January 2022 - 23/27</p> <p>1 February 2022 - 24/27</p> <p>2 February 2022 - 25/27</p> <p>3 February 2022 - 26/27</p> <p>4 February 2022 - 27/27</p> <p>5 February 2022 - 28/27</p> <p>6 February 2022 - 29/27</p> <p>7 February 2022 - 30/27</p> <p>8 February 2022 - 01/28</p> <p>9 February 2022 - 02/28</p> <p>10 February 2022 - 03/28</p> <p>11 February 2022 - 04/28</p> <p>12 February 2022 - 05/28</p> <p>13 February 2022 - 06/28</p> <p>14 February 2022 - 07/28</p> <p>15 February 2022 - 08/28</p> <p>16 February 2022 - 09/28</p> <p>17 February 2022 - 10/28</p> <p>18 February 2022 - 11/28</p> <p>19 February 2022 - 12/28</p> <p>20 February 2022 - 13/29</p> <p>21 February 2022 - 14/29</p> <p>22 February 2022 - 15/29</p> <p>23 February 2022 - 16/29</p> <p>24 February 2022 - 17/29</p> <p>25 February 2022 - 18/29</p> <p>26 February 2022 - 19/29</p> <p>27 February 2022 - 20/29</p> <p>28 February 2022 - 21/29</p> <p>29 February 2022 - 22/29</p> <p>30 February 2022 - 23/29</p> <p>1 March 2022 - 24/29</p> <p>2 March 2022 - 25/29</p> <p>3 March 2022 - 26/29</p> <p>4 March 2022 - 27/29</p> <p>5 March 2022 - 28/29</p> <p>6 March 2022 - 29/29</p> <p>7 March 2022 - 30/29</p> <p>8 March 2022 - 31/29</p> <p>9 March 2022 - 01/30</p> <p>10 March 2022 - 02/30</p> <p>11 March 2022 - 03/30</p> <p>12 March 2022 - 04/30</p> <p>13 March 2022 - 05/30</p> <p>14 March 2022 - 06/30</p> <p>15 March 2022 - 07/30</p> <p>16 March 2022 - 08/30</p> <p>17 March 2022 - 09/30</p> <p>18 March 2022 - 10/30</p> <p>19 March 2022 - 11/30</p> <p>20 March 2022 - 12/30</p> <p>21 March 2022 - 13/31</p> <p>22 March 2022 - 14/31</p> <p>23 March 2022 - 15/31</p> <p>24 March 2022 - 16/31</p> <p>25 March 2022 - 17/31</p> <p>26 March 2022 - 18/31</p> <p>27 March 2022 - 19/31</p> <p>28 March 2022 - 20/31</p> <p>29 March 2022 - 21/31</p> <p>30 March 2022 - 22/31</p> <p>31 March 2022 - 23/31</p> <p>1 April 2022 - 24/31</p> <p>2 April 2022 - 25/31</p> <p>3 April 2022 - 26/31</p> <p>4 April 2022 - 27/31</p> <p>5 April 2022 - 28/31</p> <p>6 April 2022 - 29/31</p> <p>7 April 2022 - 30/31</p> <p>8 April 2022 - 01/32</p> <p>9 April 2022 - 02/32</p> <p>10 April 2022 - 03/32</p> <p>11 April 2022 - 04/32</p> <p>12 April 2022 - 05/32</p> <p>13 April 2022 - 06/32</p> <p>14 April 2022 - 07/32</p> <p>15 April 2022 - 08/32</p> <p>16 April 2022 - 09/32</p> <p>17 April 2022 - 10/32</p> <p>18 April 2022 - 11/32</p> <p>19 April 2022 - 12/32</p> <p>20 April 2022 - 13/33</p> <p>21 April 2022 - 14/33</p> <p>22 April 2022 - 15/33</p> <p>23 April 2022 - 16/33</p> <p>24 April 2022 - 17/33</p> <p>25 April 2022 - 18/33</p> <p>26 April 2022 - 19/33</p> <p>27 April 2022 - 20/33</p> <p>28 April 2022 - 21/33</p> <p>29 April 2022 - 22/33</p> <p>30 April 2022 - 23/33</p> <p>1 May 2022 - 24/33</p> <p>2 May 2022 - 25/33</p> <p>3 May 2022 - 26/33</p> <p>4 May 2022 - 27/33</p> <p>5 May 2022 - 28/33</p> <p>6 May 2022 - 29/33</p> <p>7 May 2022 - 30/33</p> <p>8 May 2022 - 31/33</p> <p>9 May 2022 - 01/34</p> <p>10 May 2022 - 02/34</p> <p>11 May 2022 - 03/34</p> <p>12 May 2022 - 04/34</p> <p>13 May 2022 - 05/34</p> <p>14 May 2022 - 06/34</p> <p>15 May 2022 - 07/34</p> <p>16 May 2022 - 08/34</p> <p>17 May 2022 - 09/34</p> <p>18 May 2022 - 10/34</p> <p>19 May 2022 - 11/34</p> <p>20 May 2022 - 12/34</p> <p>21 May 2022 - 13/35</p> <p>22 May 2022 - 14/35</p> <p>23 May 2022 - 15/35</p> <p>24 May 2022 - 16/35</p> <p>25 May 2022 - 17/35</p> <p>26 May 2022 - 18/35</p> <p>27 May 2022 - 19/35</p> <p>28 May 2022 - 20/35</p> <p>29 May 2022 - 21/35</p> <p>30 May 2022 - 22/35</p> <p>31 May 2022 - 23/35</p> <p>1 June 2022 - 24/35</p> <p>2 June 2022 - 25/35</p> <p>3 June 2022 - 26/35</p> <p>4 June 2022 - 27/35</p> <p>5 June 2022 - 28/35</p> <p>6 June 2022 - 29/35</p> <p>7 June 2022 - 30/35</p> <p>8 June 2022 - 01/36</p> <p>9 June 2022 - 02/36</p> <p>10 June 2022 - 03/36</p> <p>11 June 2022 - 04/36</p> <p>12 June 2022 - 05/36</p> <p>13 June 2022 - 06/36</p> <p>14 June 2022 - 07/36</p> <p>15 June 2022 - 08/36</p> <p>16 June 2022 - 09/36</p> <p>17 June 2022 - 10/36</p> <p>18 June 2022 - 11/36</p> <p>19 June 2022 - 12/36</p> <p>20 June 2022 - 13/37</p> <p>21 June 2022 - 14/37</p> <p>22 June 2022 - 15/37</p> <p>23 June 2022 - 16/37</p> <p>24 June 2022 - 17/37</p> <p>25 June 2022 - 18/37</p> <p>26 June 2022 - 19/37</p> <p>27 June 2022 - 20/37</p> <p>28 June 2022 - 21/37</p> <p>29 June 2022 - 22/37</p> <p>30 June 2022 - 23/37</p> <p>1 July 2022 - 24/37</p> <p>2 July 2022 - 25/37</p> <p>3 July 2022 - 26/37</p> <p>4 July 2022 - 27/37</p> <p>5 July 2022 - 28/37</p> <p>6 July 2022 - 29/37</p> <p>7 July 2022 - 30/37</p> <p>8 July 2022 - 31/37</p> <p>9 July 2022 - 01/38</p> <p>10 July 2022 - 02/38</p> <p>11 July 2022 - 03/38</p> <p>12 July 2022 - 04/38</p> <p>13 July 2022 - 05/38</p> <p>14 July 2022 - 06/38</p> <p>15 July 2022 - 07/38</p> <p>16 July 2022 - 08/38</p> <p>17 July 2022 - 09/38</p> <p>18 July 2022 - 10/38</p> <p>19 July 2022 - 11/38</p> <p>20 July 2022 - 12/38</p> <p>21 July 2022 - 13/39</p> <p>22 July 2022 - 14/39</p> <p>23 July 2022 - 15/39</p> <p>24 July 2022 - 16/39</p> <p>25 July 2022 - 17/39</p> <p>26 July 2022 - 18/39</p> <p>27 July 2022 - 19/39</p> <p>28 July 2022 - 20/39</p> <p>29 July 2022 - 21/39</p> <p>30 July 2022 - 22/39</p> <p>31 July 2022 - 23/39</p> <p>1 August 2022 - 24/39</p> <p>2 August 2022 - 25/39</p> <p>3 August 2022 - 26/39</p> <p>4 August 2022 - 27/39</p> <p>5 August 2022 - 28/39</p> <p>6 August 2022 - 29/39</p> <p>7 August 2022 - 30/39</p> <p>8 August 2022 - 31/39</p> <p>9 August 2022 - 01/40</p> <p>10 August 2022 - 02/40</p> <p>11 August 2022 - 03/40</p> <p>12 August 2022 - 04/40</p> <p>13 August 2022 - 05/40</p> <p>14 August 2022 - 06/40</p> <p>15 August 2022 - 07/40</p> <p>16 August 2022 - 08/40</p> <p>17 August 2022 - 09/40</p> <p>18 August 2022 - 10/40</p> <p>19 August 2022 - 11/40</p> <p>20 August 2022 - 12/40</p> <p>21 August 2022 - 13/41</p> <p>22 August 2022 - 14/41</p> <p>23 August 2022 - 15/41</p> <p>24 August 2022 - 16/41</p> <p>25 August 2022 - 17/41</p> <p>26 August 2022 - 18/41</p> <p>27 August 2022 - 19/41</p> <p>28 August 2022 - 20/41</p> <p>29 August 2022 - 21/41</p> <p>30 August 2022 - 22/41</p> <p>31 August 2022 - 23/41</p> <p>1 September 2022 - 24/41</p> <p>2 September 2022 - 25/41</p> <p>3 September 2022 - 26/41</p> <p>4 September 2022 - 27/41</p> <p>5 September 2022 - 28/41</p> <p>6 September 2022 - 29/41</p> <p>7 September 2022 - 30/41</p> <p>8 September 2022 - 31/41</p> <p>9 September 2022 - 01/42</p> <p>10 September 2022 - 02/42</p> <p>11 September 2022 - 03/42</p> <p>12 September 2022 - 04/42</p> <p>13 September 2022 - 05/42</p> <p>14 September 2022 - 06/42</p> <p>15 September 2022 - 07/42</p> <p>16 September 2022 - 08/42</p> <p>17 September 2022 - 09/42</p> <p>18 September 2022 - 10/42</p> <p>19 September 2022 - 11/42</p> <p>20 September 2022 - 12/42</p> <p>21 September 2022 - 13/43</p> <p>22 September 2022 - 14/43</p> <p>23 September 2022 - 15/43</p> <p>24 September 2022 - 16/43</p> <p>25 September 2022 - 17/43</p> <p>26 September 2022 - 18/43</p> <p>27 September 2022 - 19/43</p> <p>28 September 2022 - 20/43</p> <p>29 September 2022 - 21/43</p> <p>30 September 2022 - 22/43</p> <p>1 October 2022 - 23/43</p> <p>2 October 2022 - 24/43</p> <p>3 October 2022 - 25/43</p> <p>4 October 2022 - 26/43</p> <p>5 October 2022 - 27/43</p> <p>6 October 2022 - 28/43</p> <p>7 October 2022 - 29/43</p> <p>8 October 2022 - 30/43</p> <p>9 October 2022 - 31/43</p> <p>10 October 2022 - 01/44</p> <p>11 October 2022 - 02/44</p> <p>12 October 2022 - 03/44</p> <p>13 October 2022 - 04/44</p> <p>14 October 2022 - 05/44</p> <p>15 October 2022 - 06/44</p> <p>16 October 2022 - 07/44</p> <p>17 October 2022 - 08/44</p> <p>18 October 2022 - 09/44</p> <p>19 October 2022 - 10/44</p> <p>20 October 2022 - 11/44</p> <p>21 October 2022 - 12/44</p> <p>22 October 2022 - 13/45</p> <p>23 October 2022 - 14/45</p> <p>24 October 2022 - 15/45</p> <p>25 October 2022 - 16/45</p> <p>26 October 2022 - 17/45</p> <p>27 October 2022 - 18/45</p> <p>28 October 2022 - 19/45</p> <p>29 October 2022 - 20/45</p> <p>30 October 2022 - 21/45</p> <p>31 October 2022 - 22/45</p> <p>1 November 2022 - 23/45</p> <p>2 November 2022 - 24/45</p> <p>3 November 2022 - 25/45</p> <p>4 November 2022 - 26/45</p> <p>5 November 2022 - 27/45</p> <p>6 November 2022 - 28/45</p> <p>7 November 2022 - 29/45</p> <p>8 November 2022 - 30/45</p> <p>9 November 2022 - 31/45</p> <p>10 November 2022 - 01/46</p> <p>11 November 2022 - 02/46</p> <p>12 November 2022 - 03/46</p> <p>13 November 2022 - 04/46</p> <p>14 November 2022 - 05/46</p> <p>15 November 2022 - 06/46</p> <p>16 November 2022 - 07/46</p> <p>17 November 2022 - 08/46</p> <p>18 November 2022 - 09/46</p> <p>19 November 2022 - 10/46</p> <p>20 November 2022 - 11/46</p> <p>21 November 2022 - 12/46</p> <p>22 November 2022 - 13/47</p> <p>23 November 2022 - 14/47</p> <p>24 November 2022 - 15/47</p> <p>25 November 2022 - 16/47</p> <p>26 November 2022 - 17/47</p> <p>27 November 2022 - 18/47</p> <p>28 November 2022 - 19/47</p> <p>29 November 2022 - 20/47</p> <p>30 November 2022 - 21/47</p> <p>1 December 2022 - 22/47</p> <p>2 December 2022 - 23/47</p> <p>3 December 2022 - 24/47</p> <p>4 December 2022 - 25/47</p> <p>5 December 2022 - 26/47</p> <p>6 December 2022 - 27/47</p> <p>7 December 2022 - 28/47</p> <p>8 December 2022 - 29/47</p> <p>9 December 2022 - 30/47</p> <p>10 December 2022 - 31/47</p> <p>11 December 2022 - 01/48</p> <p>12 December 2022 - 02/48</p> <p>13 December 2022 - 03/48</p> <p>14 December 2022 - 04/48</p> <p>15 December 2022 - 05/48</p> <p>16 December 2022 - 06/48</p> <p>17 December 2022 - 07/48</p> <p>18 December 2022 - 08/48</p> <p>19 December 2022 - 09/48</p> <p>20 December 2022 - 10/48</p> <p>21 December 2022 - 11/48</p> <p>22 December 2022 - 12/48</p> <p>23 December 2022 - 13/49</p> <p>24 December 2022 - 14/49</p> <p>25 December 2022 - 15/49</p> <p>26 December 2022 - 16/49</p> <p>27 December 2022 - 17/49</p> <p>28 December 2022 - 18/49</p> <p>29 December 2022 - 19/49</p> <p>30 December 2022 - 20/49</p> <p>31 December 2022 - 21/49</p> <p>1 January 2023 - 22/49</p> <p>2 January 2023 - 23/49</p> <p>3 January 2023 - 24/49</p> <p>4 January 2023 - 25/49</p> <p>5 January 2023 - 26/49</p> <p>6 January 2023 - 27/49</p> <p>7 January 2023 - 28/49</p> <p>8 January 2023 - 29/49</p> <p>9 January 2023 - 30/49</p> <p>10 January 2023 - 31/49</p> <p>11 January 2023 - 01/50</p> <p>12 January 2023 - 02/50</p> <p>13 January 2023 - 03/50</p> <p>14 January 2023 - 04/50</p> <p>15 January 2023 - 05/50</p> <p>16 January 2023 - 06/50</p> <p>17 January 2023 - 07/50</p> <p>18 January 2023 - 08/50</p> <p>19 January 2023 - 09/50</p> <p>20 January 2023 - 10/50</p> <p>21 January 2023 - 11/50</p> <p>22 January 2023 - 12/50</p> <p>23 January 2023 - 13/51</p> <p>24 January 2023 - 14/51</p> <p>25 January 2023 - 15/51</p> <p>26 January 2023 - 16/51</p> <p>27 January 2023 - 17/51</p> <p>28 January 2023 - 18/51</p> <p>29 January 2023 - 19/51</p> <p>30 January 2023 - 20/51</p> <p>31 January 2023 - 21/51</p> <p>1 February 2023 - 22/51</p> <p>2 February 2023 - 23/51</p> <p>3 February 2023 - 24/51</p> <p>4 February 2023 - 25/51</p> <p>5 February 2023 - 26/51</p> <p>6 February 2023 - 27/51</p> <p>7 February 2023 - 28/51</p> <p>8 February 2023 - 29/51</p> <p>9 February 2023 - 30/51</p> <p>10 February 2023 - 31/51</p> <p>11 February 2023 - 01/52</p> <p>12 February 2023 - 02/52</p> <p>13 February 2023 - 03/52</p> <p>14 February 2023 - 04/52</p> <p>15 February 2023 - 05/52</p> <p>16 February 2023 - 06/52</p> <p>17 February 2023 - 07/52</p> <p>18 February 2023 - 08/52</p> <p>19 February 2023 - 09/52</p> <p>20 February 2023 - 10/52</p> <p>21 February 2023 - 11/52</p> <p>22 February 2023 - 12/52</p> <p>23 February 2023 - 13/53</p> <p>24 February 2023 - 14/53</p> <p>25 February 2023 - 15/53</p> <p>26 February 2023 - 16/53</p> <p>27 February 2023 - 17/53</p> <p>28 February 2023 - 18/53</p> <p>29 February 2023 - 19/53</p> <p>30 February 2023 - 20/53</p> <p>1 March 2023 - 21/53</p> <p>2 March 2023 - 22/53</p> <p>3 March 2023 - 23/53</p> <p>4 March 2023 - 24/53</p> <p>5 March 2023 - 25/53</p> <p>6 March 2023 - 26/53</p> <p>7 March 2023 - 27/53</p> <p>8 March 2023 - 28/53</p> <p>9 March 2023 - 29/53</p> <p>10 March 2023 - 30/53</p> <p>11 March 2023 - 31/53</p> <p>12 March 2023 - 01/54</p> <p>13 March 2023 - 02/54</p> <p>14 March 2023 - 03/54</p> <p>15 March 2023 - 04/54</p> <p>16 March 2023 - 05/54</p> <p>17 March 2023 - 06/54</p> <p>18 March 2023 - 07/54</p> <p>19 March 2023 - 08/54</p> <p>20 March 2023 - 09/54</p> <p>21 March 2023 - 10/54</p> <p>22 March 2023 - 11/54</p> <p>23 March 2023 - 12/54</p> <p>24 March 2023 - 13/55</p> <p>25 March 2023 - 14/55</p> <p>26 March 2023 - 15/55</p> <p>27 March 2023 - 16/55</p> <p>28 March 2023 - 17/55</p> <p>29 March 2023 - 18/55</p> <p>30 March 2023 - 19/55</p> <p>31 March 2023 - 20/55</p> <p>1 April 2023 - 21/55</p> <p>2 April 2023 - 22/55</p> <p>3 April 2023 - 23/55</p> <p>4 April 2023 - 24/55</p> <p>5 April 2023 - 25/55</p> <p>6 April 2023 - 26/55</p> <p>7 April 2023 - 27/55</p> <p>8 April 2023 - 28/55</p> <p>9 April 2023 - 29/55</p> <p>10 April 2023 - 30/55</p> <p>11 April 2023 - 31/55</p> <p>12 April 2023 - 01/56</p> <p>13 April 2023 - 02/56</p> <p>14 April 2023 - 03/56</p> <p>15 April 2023 - 04/56</p> <p>16 April 2023 - 05/56</p> <p>17 April 2023 - 06/56</p> <p>18 April 2023 - 07/56</p> <p>19 April 2023 - 08/56</p> <p>20 April 2023 - 09/56</p> <p>21 April 2023 - 10/56</p> <p>22 April 2023 - 11/56</p> <p>23 April 2023 - 12/56</p> <p>24 April 2023 - 13/57</p> <p>25 April 2023 - 14/57</p> <p>26 April 2023 - 15/57</p> <p>27 April 2023 - 16/57</p> <p>28 April 2023 - 17/57</p> <p>29 April 2023 - 18/57</p> <p>30 April 2023 - 19/57</p> <p>1 May 2023 - 20/57</p> <p>2 May 2023 - 21/57</p> <p>3 May 2023 - 22/57</p> <p>4 May 2023 - 23/57</p> <p>5 May 2023 - 24/57</p> <p>6 May 2023 - 25/57</p> <p>7 May 2023 - 26/57</p> <p>8 May 2023 - 27/57</p> <p>9 May 2023 - 28/57</p> <p>10 May 2023 - 29/57</p> <p>11 May 2023 - 30/57</p> <p>12 May 2023 - 31/57</p> <p>13 May 2023 - 01/58</p> <p>14 May 2023 - 02/58</p> <p>15 May 2023 - 03/58</p> <p>16 May 2023 - 04/58</p> <p>17 May 2023 - 05/58</p> <p>18 May 2023 - 06/58</p> <p>19 May 2023 - 07/58</p> <p>20 May 2023 - 08/58</p> <p>2</p>				

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020//2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason IF ANY	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Construction of a Sports Facility in Leseding	Percentage on construction of a Sports Facility in Leseding by 30 June 2022	%	KPI 29	Insufficient Sporting facility in Leseding	100% Construction of a Sports Facility in Leseding	100% Construction of a Sports Facility in Leseding	ACHIEVED (Completion)	None	None	Construction Quarterly progress report and Completion Certificate	Technical Services	
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Parks and Community facilities	Number of community halls maintained (Spa Pak Community Hall, Jimmah Park Community Hall, Bela-Bela Community Hall, Multi-Purpose Centre & Pienaarsrivier Community Hall) by 30 June 2022	#	KPI 30	5 X Community Halls maintained	5 X community halls to be maintained (Spa Pak Community Hall, Jimmah Park Community Hall, Bela-Bela Community Hall, Multi-Purpose Centre & Pienaarsrivier Community Hall) 2021	5 X Community Halls to be maintained (Spa Pak Community Hall, Jimmah Park Community hall, Bela-Bela Community Hall, Multi-Purpose Centre & Pienaarsrivier Community Hall) 2021	ACHIEVED 5 X Community Halls maintained (Spa Pak Community Hall, Jimmah Park Community hall, Bela-Bela Community Hall, Multi-Purpose Centre & Pienaarsrivier Community Hall) 2021	None	None	Schedule and Maintenance Register	Social and Community Services	
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Parks and Community facilities	Number of cemeteries maintained by 30 June 2022	#	KPI 31	4 X cemeteries maintained	4x Cemeteries to be maintained (Warm baths cemetery Mokoena Street cemetery, Luna Street Cemetery & Masakhane Cemetery.)	4x Cemeteries to be maintained (Wambathis cemetery Mokoena Street cemetery, Luna Street Cemetery & Masakhane Cemetery.)	ACHIEVED 4x Cemeteries maintained (Wambathis cemetery Mokoena Street cemetery, Luna Street Cemetery & Masakhane Cemetery.)	None	None	Schedule and Maintenance Register	Social and Community Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Parks and Community facilities	Number of Sports facilities maintained by 30 June 2022	#	KPI 32	13 X Sports facilities maintained.	13 X Sports facilities to be maintained. (Bela-Bela high, SUNFA, Ext 6, Ext 8, Ponto, Khabele A, Khabele B, Masakhane A, Masakhane B, Pienaarsrevier, Rapotokwane, Moloto & Spa Park)	13 X Sports facilities to be maintained. (Bela-Bela high, SUNFA, Ext 6, Ponto, Khabele A, Khabele B, Masakhane A, Pienaarsrevier, Rapotokwane, Moloto & Spa Park)	ACHIEVED 13 X Sports facilities maintained by 30 June 2022 Bela-Bela high, SUNFA, Ext 6, Ponto, Khabele A, Khabele B, Masakhane A, Pienaarsrevier, Rapotokwane, Moloto & Spa Park	None	None	Schedule and Maintenance Register	Social and Community Services	
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Parks and Community facilities	Number of parks maintained by 30 June 2022	#	KPI 33	8X parks maintained.	8X parks to be maintained. (Parks in town, Mabusela Street park, Leseding Park, bulbulla Street park, Grobler street park, Oosthuizen Street park, Milles Street park, Oosthuizen Street park, Woodpacker Street park)	8X parks to be maintained. (Parks in town, Mabusela Street park, Leseding Park, bulbulla Street park, Grobler street park, Oosthuizen Street park, Milles Street park, Oosthuizen Street park, Woodpacker Street park)	ACHIEVED 8X parks maintained by 30 June 2022 Parks in town, Mabusela Street park, Leseding Park, bulbulla Street park, Grobler street park, Oosthuizen Street park, Milles Street park, Oosthuizen Street park, Woodpacker Street park	None	None	Schedule and Maintenance Register	Social and Community Services	
PRIORITY AREA: INSTITUTIONAL DEVELOPMENT & TRANSFORMATION														

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Good Governance and Public Participation	To improve Administrative and Governance Capacity	Council Administration	Number of Council meetings convened by 30 June 2022	#	KPI 34	8 X Council meetings were convened and successfully held.	4 X Council meetings to be convened	2x Council meeting to be convened	ACHIEVED 5x Council Meetings held as follows: 2x Executive Council Meeting convened on the 29 th July and 28 th October 2021 3x Special Council Meeting convened on 20 th of September 2021 Inaugural Council held on the 22 nd of November and 21 st of December 2021	None	None	Notice of Council meetings	Corporate Services	
Municipal Transformation and Institutional Development	To improve Administrative and Governance Capacity	Council Administration	Number of Section 79 Committee meetings convened by 30 June 2022	#	KPI 35	33 X Section 79 Committee meetings convened, however, 22 were successfully held.	33 X Section 79 Committee meetings to be convened	15x Section 79 Committee meetings to be convened	ACHIEVED 33 X Section 79 Committee meetings to be convened	The section 79-committee meetings for November were not convened due to Local Government Elections held on the 1 st of November 2021 and the Inaugural Council meeting held on the 22 nd of November 2021.	N/A	Notice of Section 79 committee meetings	Corporate Services	

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason Corrective Measures If Any	Evidence Required	Department	KPI Rating
Municipal Transformation and Institutional Development	To Improve Administrative and Governance Capacity	Corporate Governance (ICT)	Number of ICT Policies and Standards Procedures developed/ reviewed and approved by Council by 30 June 2022	#	KPI 36	8x ICT Policies were reviewed/ developed and approved by Council.	8x ICT Policies to be reviewed/ developed and approved by Council ICT Help Desk Policy, ICT Patch Management, ICT Management Framework, ICT Charter, ICT Continuity Management, ICT Disaster Recovery, ICT Usage and ICT Change Management Policies.	4x ICT Policies to be reviewed/ developed and table to Council for approval (ICT Management Framework, ICT Charter)	ACHIEVED 4x ICT Policies reviewed/ developed and table to Council for approval (ICT Management Framework, ICT Charter)	None	Council Resolutions	Corporate Services	
Municipal Transformation and Institutional Development	To Improve Administrative and Governance Capacity	Corporate Governance (ICT)	Number of ICT Steering Committee meetings convened by 30 June 2022	#	KPI 37	4 X Steering Committee meetings convened	4 X ICT Steering Committee meetings to be convened	2x ICT Steering Committee meeting to be convened	ACHIEVED 2x ICT Steering Committee meetings convened on the 20 th August and 25 th September 2021	None	Agenda and the Signed Attendance Registers	Corporate Services	
Municipal Transformation and Institutional Development	To Improve Administrative and Governance Capacity	Human Resources (Labour Relations)	Number of training/ workshops in Labour Relations conducted by 30 June 2022	#	KPI 38	4x Workshops were held and 33X officials trained on Labour matters	4 X Labour workshops to be conducted	2x Labour Workshop to be conducted	ACHIEVED 2x Labour workshops conducted on 05 th September and 23 rd December 2021	None	Signed Attendance Registers	Corporate Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
Municipal Transformation and Institutional Development	To Improve Administrative and Governance Capacity	Human Resources (Employee Wellness Programme)	Number of Wellness Campaigns and Workshops convened by 30 June 2022	#	KPI 39	4X Employee Wellness Campaigns held	4x Employee Wellness Campaigns to be conducted	2x Employee Wellness Campaign to be conducted	ACHIEVED 2x Employee Wellness Campaigns conducted on 15 September 2021 and 25 September 2021	None	None	Signed Attendance Registers	Corporate Services	
Municipal Transformation and Institutional Development	To Improve Administrative and Governance Capacity	Human Resources (Occupational Health & Safety)	Number of Hazard Identification and Risk Assessment to be conducted by 30 June 2022	#	KPI 40	4 X Hazard Identification and Risk Assessment conducted	4x Hazard Identification and Risk Assessment to be conducted	2x Hazard Identification and Risk Assessment to be conducted	ACHIEVED 2x Hazard Identification and Risk Assessment conducted on 14 September and 14 December 2021	None	None	Hazard Identification and the Risk Assessment Reports	Corporate Services	
Municipal Transformation and Institutional Development	To Improve, Attract, Develop and Retain Human Capital	Human Resources	Number of Employment Equity Report compiled and submitted to Department of Labour by 31 January 2022	#	KPI 41	1 X Employment Equity Report	1 X Employment Equity Report	Draft Employment Equity Report	ACHIEVED 1 X Draft Employment Equity Report	None	None	Acknowledgement letter from the department of labour	Corporate Services	
Municipal Transformation and Institutional Development	To Improve, Attract, Develop and Retain Human Capital	Human Resources & Development (Training)	Number of WSP reviewed and submitted to LGSETA by 30 April 2022	#	KPI 42	1x 2021/2022 WSP Developed and submitted	1 X 2022/2023 WSP to be Developed and submitted	N/A	N/A	N/A	N/A	N/A	Corporate Services	
Municipal Transformation and Institutional Development	To Improve, Attract, Develop and Retain Human Capital	Human Resources & Development (Training)	Number of Official by 30 June 2022	#	KPI 43	40X officials	100x Officials to be trained	Procurement of training services providers and 30X officials to be trained	100% OF FTE	Non-responsive bids	Re-advertise and Expedite the procurement process	Advert. Appointment letters Signed Attendance Registers and Report	Corporate Services	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason (if Any)	Corrective Measures	Evidence Required	Department	KPI Rating
Municipal Transformation and Institutional Development	To Improve, Attract, Develop and Retain Human Capital	Human Resources & Development (Training)	Number of Councillors trained by 30 June 2022	#	KPI 44	7X Councillors trained	17x Councillors to be trained	N/A	N/A	N/A	N/A	Signed Attendance Registers and the Program	Corporate Services	
Municipal Transformation and Institutional Development	To Improve Administrative and Governance Capacity	Human Resources (Labour Relations)	Number of LLF meetings convened by 30 June 2022	#	KPI 45	8 X LLF Meetings Convened	8 X LLF Meetings to be convened	4 X LLF meetings to be convened		No other LLF meeting was convened due to Local Government Elections because the employer component (Councillors) of the LLF was not available	New members of the employer reps from council will be elected and LLF will continue normally from the 3 rd Quarter	Signed Attendance Registers and the Agenda	Corporate Services	
Municipal Transformation and Institutional Development	To Improve, Attract, Develop and Retain Human Capital	Human Resources & Development	Number of Organogram reviewed and approved by 30 June 2022	#	KPI 46	1 X 2021/2022 Approved Organogram	1 X 2022/2023 Organogram to be reviewed and approved	N/A	N/A	N/A	N/A	N/A	Corporate Services	
PRIORITY AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PRIORITY AREA: INTEGRATED DEVELOPMENT PLANNING														
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of IDP/Budget/PM S P Process Plan approved by Council by 31 August 2022	#	KPI 47	2021/2022 IDP/Budget/PM S P Process Plan Approved	1 X 2022/2023 IDP/Budget/PM S Framework to be approved	1 X 2022/2023 IDP/Budget/PM S Framework approved		None	None	Council Approved 2022/2023 Process Plan and council resolution	Office of the Municipal Manager	

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of Representative Forums held by 30 June 2022	#	KPI 48	4X IDP Representative Forums held	4 X IDP Representative Forums to be held	2 X IDP Representative Forum to be held	ACHIEVED 2X IDP Representative Forum held on the 22 July 2021	None	None	Signed attendance register, agenda, presentation & minutes	Office of the Municipal Manager	
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of 2020/2021 Draft IDP reviewed and approved by Council by 30 March 2022	#	KPI 49	1 X 2021/2022 Draft IDP reviewed	1 X 2022/2023 Draft IDP to be reviewed and approved	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of 2020/2021 IDP reviewed and approved by Council by 31 May 2022	#	KPI 50	1 X 2021/2022 IDP reviewed	1 X 2022/2023 IDP to be reviewed and approved	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	
PRIORITY AREA: PERFORMANCE MANAGEMENT SYSTEM														
Good Governance and Public Participation	Clean Governance	Performance Management	Number of SDBIP approved by the Mayor within 28 days after the approval of the budget by 30 June 2022	#	KPI 51	1 X Approved 2021/2022 SDBIP Approved	1 X 2022/2023 SDBIP to be Approved within 28 days after budget approval	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	
Good Governance and Public Participation	Clean Governance	Corporate Governance	Number of Annual reports compiled and tabled to Council for approval by 31 March 2022	#	KPI 52	2019/2020 Annual Report compiled and approved by council	1 X 2020/2021 Annual Report to be compiled and approved	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
Good Governance and Public Participation	Clean Governance	Corporate Governance	Number of Oversight reports compiled and tabled to Council for approval by 31 March 2022	#	KPI 53	2019/2020 Oversight Report compiled and approved	1 X 2020/2021 Oversight Report to be compiled and approved	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	
Good Governance and Public Participation	Clean Governance	Performance Management System	Number of MFMA Section 52d reports submitted to Council for approval by 30 June 2022	#	KPI 54	4 X Quarterly performance reports	4 X Quarterly performance reports	2 X Quarterly performance report	ACHIEVED 2 X Quarterly performance reports submitted by 30 June 2022	None	None	2X Set of Quarterly performance reports and council resolution	Office of the Municipal Manager	
Good Governance and Public Participation	Clean Governance	Corporate Governance	Number of MFMA Section 72 Mid-Year report compiled and submitted to Council for approval by 31 January 2022	#	KPI 55	1 X 2020/2021 Section 72 MFMA Report compiled	1 X 2021/2022 Section 72 MFMA Report to be compiled and approved	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	
Good Governance and Public Participation	Clean Governance	Performance Management System	Number of Back to Basics reports compiled and submitted to CoGHSTA by 30 June 2022	#	KPI 56	4 X Back to Basics reports	4 X Back to Basics reports	2 X Back to Basics report	ACHIEVED 2 X Back to Basics reports	None	None	2X set of Back to Basics Reports and proof of acknowledgement by COGHSTA	Office of the Municipal Manager	
Good Governance and Public Participation	Clean Governance	Performance Management System	Number of Performance Agreements signed by 30 July 2020	#	KPI 57	6 X Signed Performance Agreements signed	6 X Signed Performance Agreements to be signed	6 X Signed Performance Agreements to be signed	ACHIEVED 6 X Signed Performance Agreements	The Municipal Managers Position is vacant	Expedite the recruitment processes of the Municipal Managers' position	Signed performance agreements	Office of the Municipal Manager	

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
Good Governance and Public Participation	Clean Governance	Performance Management System	Number of Performance Management System Framework by 30 June 2022	#	KPI 58	Approved 2021/2022 PMS Framework Approved	1 x 2022/2023 PMS Framework to be approved b	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	
PRIORITY AREA: COMMUNICATION														
Good Governance and Public Participation	To improve administrative and governance capacity	Special Programmes	Number of Media statements released on Special programmes via Social Media (Women, HIV, STI and AIDS, Back to School campaigns Youth)) by 30 June 2022	#	KPI 59	4X Media statements released	4X Media statements released on Special programmes (HIV, STI and AIDS) via Social Media (Women, HIV, STI and AIDS, Back to School campaigns Youth)	2X Media statement to be released on Special programmes (HIV, STI and AIDS)	ACHIEVED 2x Media Statement released on the 09 AUGUST 2021 2x Media Statement released on the 22 OCTOBER 2021	None	None	2X Social Media statements	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Communication Strategy reviewed and approved by Council by 30 June 2022	#	KPI 60	1x 2021/2022 Communication Strategy Approved	1 X 2022/2023 Communication Strategy to be reviewed and approved	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Communication	Number of Mayoral media statements released in the local newspaper by 30 June 2022	#	KPI 61	4 X Mayoral media statements released	4 X Mayoral media statement to be released in the local newspaper	2x Mayoral media statement to be released in the local newspaper	ACHIEVED 2x Mayoral Column released on 09 SEPTEMBER 2021 2x Mayoral Column released on 22 OCTOBER 2021	None	None	2x Newspaper article	Office of the Municipal Manager	

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020//2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Ward Committees reports submitted to the Office of the Speaker by 30 June 2022	#	KPI 62	4 X Ward Committees reports	4 x Ward Committees reports to be submitted to the Office of the Speaker	2 X Ward Committees reports to be submitted to the Office of the Speaker		Term of Office of the Ward Committees members ended in October 2021	Ward Committees will be re-established by end of March 2022.	2x Ward committee Report	Office of the Municipal Manager	
PRIORITY AREA: RISK AND INTERNAL AUDITOR														
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Audit and Performance Committee Charter reviewed by 30 September 2022	#	KPI 63	1 X Audit and Performance Committee Charter Reviewed	1 X Audit and Performance Committee Charter to be reviewed	1 X Audit and Performance Committee Charter to be reviewed	ACHIEVED (X-Audit and Performance Committee 2021)	None	None	Copy of Audit and Performance committee charter, minutes and council resolution	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Internal Audit Charter reviewed by 30 June 2021	#	KPI 64	1 X Internal Audit Charter Reviewed	1 X Internal Audit Charter to be reviewed	1 X Internal Audit Charter to be reviewed	ACHIEVED (Internal Audit Charter reviewed on 24 June 2021)	None	None	Copy of Internal Audit Charter and minutes	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	1x Approved Internal Audit strategic 3-year rolling plan by 30 June 2021		KPI 65	1x Approved Internal Audit strategic 3-year rolling plan	1x Internal Audit strategic 3-year rolling plan to be approved	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Audit Committee meetings held by 30 June 2022	#	KPI 66	5 X Audit Committee Meetings held	4X Audit Committee Meetings to be held	2 X Audit Committee Meetings to be held	ACHIEVED (4X Audit Committee Meetings held on 24 June 2021)	1 x meeting was not held due to the expiry of Audit committee members' contract	Expedite the recruitment process for members of the Audit Committee.	Signed Attendance Registers and Minutes	Office of the Municipal Manager	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Audit Committee Reports tabled to Council by 30 June 2022	#	KPI 67	4 X Audit Committee Reports	4X Audit Committee Reports to be tabled to Council	2 X Audit Committee Reports to be tabled to Council	NOT ACHIEVED 1 X Performance Report tabled to Council on 13 August 2022	1 x report was not tabled due to the expiry of Audit committee members' contract	Expedite the recruitment process for members of the Audit Committee.	Audit Committee Reports with Council Resolutions	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Performance Audit Committee meetings held by 30 June 2022	#	KPI 68	2X Performance Audit Committee meetings held	2X Performance Audit Committee meetings to be held	1X Performance Audit Committee meetings to be held	NOT ACHIEVED 1 X Performance Report tabled to Council on 13 August 2022	None	None	Signed Attendance Registers and Minutes	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Strategic Risk Management Registers Reviewed by 30 June 2022	#	KPI 69	1 X 2019/2020 Strategic Risk Register reviewed	1 X 2020/2021 Strategic Risk Register to be reviewed	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Risk Management meetings held by 30 June 2022	#	KPI 70	4X Risk Management meetings held	4 X Risk Management Meetings to be held	2 X Risk Management Meetings to be held	ACHIEVED 2 X Risk Management Meetings held on 05 August and 29 October 2022	None	None	Signed Attendance Registers and minutes	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Council Administration	Number of MPAC meetings held by 30 June 2022	#	KPI 71	4X MPAC meetings held	4 X MPAC meetings to be held	2 X MPAC meetings to be held	NOT ACHIEVED 1 X MPAC meeting held on 05 August and 29 October 2022	Unavailability of members of the Committee due to Local Government Elections (LGE)	The meeting will resume and be held in the third quarter after the new MPAC committee is established.	Signed Attendance Registers and Reports	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Financial Misconduct Board	Number of FMB meetings held by 30 June 2022	#	KPI 72	4X FMB meetings held	3 X FMB meetings to be held	1 X FMB meetings to be held	ACHIEVED 3 FMB meetings held on 29 and 29 July 2022	None	None	Signed Attendance Registers and Reports	Office of the Municipal Manager	

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Fraud and Anti-Corruption Prevention plan reviewed by 30 June 2022	#	KPI 73	1 X Number of Fraud and Anti-Corruption Prevention plan reviewed	1 X Fraud and Anti-Corruption Prevention plan to be reviewed	1 X Fraud and Anti-Corruption Prevention plan to be reviewed	ACHIEVED 2 X Fraud and Anti-Corruption Prevention plan reviewed	None	None	Approved Fraud and Anti-Corruption Prevention plan with council resolution	Office of the Municipal Manager	
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Fraud and Anti-Corruption awareness campaigns conducted by 30 June 2022	#	KPI 74	1 X Fraud and Anti-Corruption awareness campaigns conducted	1 x Anti-Fraud awareness campaigns to be conducted	1 x Anti-Corruption and Fraud awareness campaigns to be conducted	ACHIEVED 2 X Anti-Fraud awareness campaigns conducted	None	None	Signed Attendance register	Office of the Municipal Manager	
PRIORITY AREA: LOCAL ECONOMIC DEVELOPMENT														
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Stakeholder Management and Participation	Number of LED Forums meetings facilitated by 30 June 2022	#	KPI 75	2 X LED Representative Forums held	4 X LED Representative meetings to be facilitated	2 X LED Forum meeting to be facilitated	NOT ACHIEVED	2 X LED Forum meetings could not reach Quorum	One LED Forum to be held in quarter 3	Attendance Register, Agenda	Planning & Economic Development	
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Job Creation	Number of jobs created through Municipality's LED initiatives including capital projects (EPWP, CWP) by 30 June 2022	#	KPI 76	200	120x Jobs created	60 X jobs to be created through Municipality's LED initiatives including capital projects (EPWP, CWP)	ACHIEVED 60 X jobs to be created through Municipality's LED initiatives including capital projects (EPWP, CWP)	None	None	Report of number of Jobs created	Planning & Economic Development	
Local Economic Development	Promote and Encourage Sustainable Economic Environment	SMME Development	Number of Awareness Campaigns on Market Access programs (Tourism & Manufacturing)	#	KPI 77	-	2 x Awareness Campaigns on Market Access programs (Tourism & Manufacturing)	1 x Awareness Campaigns on Market Access programs (Tourism & Manufacturing)	NOT ACHIEVED	The targeted stakeholders were not available	Awareness Campaigns to be conducted in the 3rd quarter	Report on the outcome of the awareness	Planning & Economic Development	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
			Manufacturing) by 30 June 2022											
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Awareness Campaign	Number of LED Awareness Campaigns / Programmes by 30 June 2022	#	KPI 78	-	4x Awareness campaigns to be conducted	2x Awareness campaigns to be conducted	ACHIEVED 3x Awareness Campaigns conducted (February, October, November 2021) Tourism Capacity Building, All Tourism Awareness Campaigns	None	None	Attendance Register and Minutes on the awareness campaigns	Planning & Economic Development	
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Town Revitalisation	Number Town Revitalisation Plan developed (Town Improvement Plan) by 30 June 2022	#	KPI 79	-	1x Town Revitalisation Plan developed (Town Improvement Plan) to be developed	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development	
PRIORITY AREA: SPATIAL RATIONAL														
Spatial Planning and Rationale	Liveable and Integrated Communities	Land Disposal	Number of Historic Land Transaction concluded by 30 June 2022	#	KPI 80	-	10x Historic Land Transaction to be concluded	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development	
Spatial Planning and Rationale	Liveable and Integrated Communities	Township rectification	Number Township Surveyor General Plan amended by 30 June 2022	#	KPI 81	-	1x Township Surveyor General Plan to be amended	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development	

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason/ If Any	Corrective Measures	Evidence Required	Department	KPI Rating
Spatial Planning and Rationale	Liveable and Integrated Communities	Land Use Management	Number of Council Owned properties consolidated and rezoned by 30 June 2022	#	KPI 82	-	5x Council Owned properties to be consolidated and rezoned	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development	
Spatial Planning and Rationale	Liveable and Integrated Communities	Land Use Management	Number of Council Owned properties subdivided by 30 June 2022	#	KPI 83	-	1x Council Owned properties to be subdivided	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development	
Spatial Planning and Rationale	Liveable and Integrated Communities	Township Establishment (Phase 01: Precinct Plan Development)	Number of Precinct Plan developed by 30 June 2022	#	KPI 84	-	1x Precinct Plan to be developed	Development of specification and appointment		Non-responsive bids	Expedite the procurement processes.	Approved specification, appointment and Copy of precinct plan	Planning & Economic Development	
Spatial Planning and Rationale	Liveable and Integrated Communities	Conveyancing (Township Registrations)	Number of Township property registration concluded by 30 June 2022	#	KPI 85	-	30x Township properties registration to be concluded	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development	
PRIORITY AREA: FINANCIAL VIABILITY														
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Number of Annual Financial Statements compiled and submitted to the Auditor General by 31 August 2021	#	KPI 86	1 X 2019/2020 AFS compiled and submitted to the Auditor General	1x 2020/2021 AFS to be compiled and submitted to the Auditor General	1x 2020/2021 AFS to be compiled and submitted to the Auditor General	ACHIEVED 1x 2020/2021 AFS compiled and submitted to the Auditor General			2020/2021 AFS and Proof Submission to the Auditor General	Budget & Treasury	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Number of AG Action Plan for 2020/21 developed and submitted to Council by 31 January 2022	#	KPI 87	1 X 2019/2020 Action Plan	1 X 2020/2021 AG Action Plan developed and submitted to Council	N/A	N/A	N/A	N/A	N/A	Budget & Treasury	
Good Governance and Public Participation	To improve administrative and governance capacity	Budget and Reporting	Obtain Unqualified Audit Report by 30 November 2022	#	KPI 88	2019/2020 Qualified Audit Report	Obtain Unqualified Audit Report for 2020/2021	Obtain Unqualified Audit Report for 2020/2021		Audit still in progress	AG action plan will be developed and submitted to council after audit is completed in the 3 rd quarter.	Auditor General's Report	Budget & Treasury	
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Percentage of AG queries resolved as per the Action Plan by 30 June 2022	%	KPI 89	95 % of AG findings resolved for 2019/2020	100% of AG queries to be resolved for 2020/2021	N/A		Audit still in progress	To be confirmed after the audit opinion has been formally and communicated by AGSA	N/A	Budget & Treasury	
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Number of 2022/2023 Annual Budget approved by Council on or before the 31 st May 2022	#	KPI 90	1x 2021/2022 Annual Budget approved	1x 2022/2023 Draft and Final Annual Budget to be approved by Council	N/A	N/A	N/A	N/A	N/A	Budget & Treasury	
Municipal Financial Viability and Management	Improve Financial Viability	Budget and Reporting	Number of MFMA Section 71 Reports submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the	#	KPI 91	12x Monthly MFMA Section 71 Reports for 2020/2021 FY submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the	12x Monthly MFMA Section 71 Reports for 2021/22 FY to be submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the	6X Monthly MFMA Section 71 Reports for 2021/22 FY to be submitted to the Mayor, Provincial and National Treasury by no later than 10 days after	ACHIEVED	None	None	6x Section 71 Reports, Council Resolutions and proof of Submission to the Provincial and National Treasury	Budget & Treasury	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason If Any	Corrective Measures	Evidence Required	Department	KPI Rating
			end of each month			end of each month	end of each month	the end of each month	At the end of each month					
Municipal Financial Viability and Management	Improve Financial Viability	Budget and Reporting	Cash/cost coverage ratio of 1 - 3 months by 30 June 2022	%	KPI 92	0 months norm	2 months norm	2 months norm	ACHIEVED 2 months norm	None	None	Monthly Report and Bank Statements	Budget & Treasury	
Municipal Financial Viability and Management	Improve Financial Viability	Budget and Reporting	Annual liquidity ratio by 30 June 2022	Ratio	KPI 93	2 : 1 Ratio	2 : 1 Ratio	2 : 1 Ratio	ACHIEVED 2 : 1 Ratio	None	None	Monthly reports	Budget & Treasury	
Municipal Financial Viability and Management	Improve Financial Viability	Expenditure Management	Percentage payment on budgeted capital projects identified for 2021/2022 financial year i.t.o. IDP by 30 June 2022	%	KPI 94	82%	100%	50%	NOT ACHIEVED 50%	Unforeseen delays in procurement processes.	Implementation of acceleration plan and forward planning	Report	Budget & Treasury	
Municipal Financial Viability and Management	To improve financial viability	Assets Management	Number of quarterly asset verification reports conducted - movables (sampling) compiled by 30 June 2022	#	KPI 95	4x quarterly assets verification for 2020/2021 FY conducted	4 X quarterly assets verification for 2021/2022 FY to be conducted	2X quarterly assets verification for 2021/2022 FY to be conducted	ACHIEVED 2X quarterly assets verification for 2021/2022 FY to be conducted	None	None	2X Set of Quarterly asset verification reports	Budget & Treasury	
Municipal Financial Viability and Management	To improve financial viability	Revenue Management	Number of Indigent Registers developed and verified by 30 June 2022	#	KPI 96	1 X 2021/2022 Indigent register developed and verified	1 X 2022/2023 Indigent register to be developed and verified	N/A	N/A	N/A	N/A	N/A	Budget & Treasury	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
Municipal Financial Viability and Management	To improve financial viability	Revenue Management	Percentage of Registered Indigents with access to Free Basic Services by 30 June 2022	#	KPI 97	100%	100%	100%	ACHIEVED	None	None	Billing Report and indigent register	Budget & Treasury	
Municipal Financial Viability and Management	Improve Financial Viability	Revenue Management	Maintenance of 95% debtors collection rate (Consumer cash collected / Consumer billing) by 30 June 2022	%	KPI 98	90%	95%	95%	ACHIEVED	Non-payment of services by consumers and high illegal connections	Intensification of credit control measures and data cleansing	Monthly Report	Budget & Treasury	
Municipal Financial Viability and Management	Improve Financial Viability	Expenditure Management	100% payments to creditors within 30 days by 30 June 2022	%	KPI 99	70% payments to creditors within 30 days	100% payments to creditors within 30 days	100% payments to creditors within 30 days	ACHIEVED	Insufficient cash flow due to low collection rate	Align procurement with cash flow management	Quarterly Report	Budget & Treasury	
Municipal Financial Viability and Management	Financial Stability	Supply Chain Management	Number of SCM Bid Committee Members and other officials trained by 30 September 2021	#	KPI 100	5 X Bid Committee Members and other officials trained	5 X Bid Committee Members and other officials to be trained	5 X Bid Committee Members and other officials to be trained. Target differed from first Quarter	ACHIEVED	Unavailability of the training provider	Expedite training of Bid committee members in the third quarter	Signed Attendance Register	Budget & Treasury	
Municipal Financial Viability and Management	Financial Stability	Supply Chain Management	Number of reports on the implementation of SCM Policy compiled and tabled to Council by 30 June 2022	#	KPI 101	4 X SCM reports compiled and tabled to Council	4 X SCM Reports to be compiled and tabled to Council	2X SCM Report to be compiled and tabled to Council	ACHIEVED	None	None	Reports with Council Resolutions	Budget & Treasury	
Municipal Financial Viability and Management	Financial Stability	Budget and Reporting	Number of Budget related policies reviewed and	#	KPI 102	16 X Budget related policies reviewed and approved	16 X Budget related policies to be reviewed and approved	N/A	N/A	N/A	N/A	N/A	Budget & Treasury	

2021/2022 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT: BELA-BELA LOCAL MUNICIPALITY

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2020/2021	Annual Targets 2021/2022	Midterm Targets	Midterm Actuals	Variance Reason if Any	Corrective Measures	Evidence Required	Department	KPI Rating
			approved by 30 June 2022											

1.8 CAPITAL BUDGET ALLOCATIONS FOR THE FINANCIAL YEAR 2021/ 2022

MUNICIPAL INFRASTRUCTURE GRANT (MIG)			
ITEM NO.	Project	WARD NO.	2021/ 2022
Focus Area: Roads and Storm Water			
1.	Construction of the R101 Intersection in Bela-Bela Ext 6	7	R 3 446 364,70
2.	Construction of Road paving & Stormwater in Bela-Bela Ext 7 - Phase 1	4 & 7	R 2 784 943,55
3.	Construction of Road paving & Stormwater in Bela-Bela Ext 8 - Phase 1	4	R 463 117,09
4.	Construction of Road paving & Stormwater in Bela-Bela Kgosana, Matshapa and street 49	5	R 4 143 405,80
5.	Construction of Road Paving and Stormwater in Bela-Bela X6 - Phase 2	7	R 474 019,00
6.	Construction of Road Paving and Stormwater in Bela-Bela X8 - Phase 2	4	R 262 162,22
Focus Area: Solid Waste Management			
7.	Upgrading of the Bela-Bela Municipal Landfill Site	2	R 1 363 136,20
Focus Area: Public Amenities/Facilities			
8.	Construction of sports facilities in Bela-Bela Leseding	6	R 2 396 063,71
TOTAL MIG BUDGETS			R 25 834 300,00

WATER SERVICE INFRASTRUCTURE GRANT (WSIG)			
ITEM NO.	PROJECT DESCRIPTION	WARD NO.	2021/ 2022
Focus Area: Water and Sanitation			
9.	Water Conservation and Demand Management (WCDM): Replacement of damaged valves and the Installation of Bulk Zonal Meters in Bela-Bela Town & Township and the Installation of Counter Bulk Meters on all Magalies Draw Points	1, 2, 3, 4, 5, 6, 7, 8	R3 724 650,00
10.	Refurbishment of the Warmbad Dam	9	R7 265 925,64
11.	Refurbishment and Automation of the Bela-Bela Waste Water Treatment Works - Phase 1A	2	R698 983,00
12.	Refurbishment and Automation of the Bela-Bela Waste Water Treatment Works - Phase 1B	2	R9 096 441,36
13.	Construction of Sewer outfall from Aventura PS to WWTW	1 & 2	R11 300 000,00
TOTAL WSIG BUDGETS			R 32 086 000,00

ENERGY EFFICIENCY DEMAND SIDE MANAGEMENT (EEDSM)			
ITEM NO.	PROJECT DESCRIPTION	WARD NO.	2021/ 2022
Focus Area: Public Lighting			
14.	Energy Efficiency Demand Side Management (EEDSM) Programme: Replacement of HPS Street Lights with LED Luminaires in Bela-Bela	1 & 2	R 3 000 000,00
TOTAL EEDSM BUDGETS			R 3 000 000,00

CONCLUSION

The SDBIP is a key management, implementation and monitoring tool, which provides operation content to the end-of-year service delivery targets, set in the Budget and IDP. It determines the performance agreements for the municipal manager and all senior managers, whose performance can then be monitored through Section 71 monthly reports, and evaluated through the Quarterly Reports, Annual Performance Report, Annual Report Process as well as the Quarterly Individual Performance Reviews.

It is envisaged that adherence to this document will enable the municipality to continue to be a smart and a benchmark Municipality that is high performing and service delivery oriented. Furthermore, the amendments effected in this Organizational Score Card will be effected in the Departmental and Divisional Score Cards to ensure optimal implementation within the concept of Back to Basics.

14. Comments on the 2019/2020 Annual Report

As prescribed in Section 72(1) (a) (iii) of the MFMA, the Municipality subjected the 2019/2020 Annual Report to the Municipal Public Accounts Committee (MPAC) for scrutiny and probing. The committee flagged irregular, unauthorized, fruitless and wasteful expenditures for further processing by the competent structure, i.e. Financial Misconduct Disciplinary Board (FMB). Based on the recommendation of the FMB.

The FMB report was tabled to Council for consideration. The Acting Municipal Manager was then assigned to implement the recommendations of the FMB which is currently underway.

15. Adjustment budget

Regulation 23 of the Municipal Budget and Reporting Regulations provides, inter alia, for the following:

“An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment Report has been tabled in the Council, but no later than 28 February of each year. Furthermore, except under certain circumstances, only one adjustment budget may be tabled in Council during a financial year.”

Accordingly, a report on adjustments to the budget will be submitted for consideration by Municipal Council before 28 February 2021.

16. Municipal manager's quality certification

I, JB Selapane, the Acting Municipal Manager of Bela-Bela Local Municipality, hereby certify that:-

THE MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

As of 31st of December 2021 has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Municipal Manager of: Bela-Bela Local Municipality LIM36
(Name and demarcation code of Municipality)

Signature: 